

State of New Hampshire Department of Health and Human Services

State Fiscal Year 2024 Network Adequacy Validation Report

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Health Services Advisory Group, Inc. confirms that no one conducting the state fiscal year (SFY) 2024 network adequacy validation (NAV) has a conflict of interest with the following Managed Care Entities (MCEs): AmeriHealth Caritas New Hampshire (ACNH), New Hampshire Healthy Families (NHHF), WellSense Health Plan (WS), and Delta Dental Plan of New Hampshire, Inc. DBA NorthEast Delta Dental (NEDD) and the plan administrator, DentaQuest (DQ).



1. Executive Summary

Introduction

The New Hampshire Department of Health and Human Services (DHHS) is responsible for the ongoing monitoring and oversight of its contracted Medicaid managed care entities (MCEs) that deliver physical health, behavioral health, and pharmacy services to members under the Medicaid Care Management (MCM) and dental services under the Dental Medicaid Care Management (DMCM) programs. Title 42 of the Code of Federal Regulations (42 CFR) §438.350(a) requires that states which contract with managed care organizations (MCOs) set quantifiable standards for measuring adequate provider networks and have a qualified external quality review organization (EQRO) perform an annual external quality review (EQR) that validates network adequacy according to the Centers for Medicare & Medicaid Services (CMS) EQR *Protocol 4. Validation of Network Adequacy: A Mandatory EQR-Related Activity*, February 2023 (CMS EQR Protocol 4).

DHHS' EQRO, Health Services Advisory Group, Inc. (HSAG), conducted the SFY 2024 NAV, assessing the accuracy of the state-defined network adequacy indicators that the MCEs reported. HSAG evaluated the collection, reliability, and validity of provider and network adequacy data, and the methodologies, systems, and processes the MCEs used to calculate and report indicators of network adequacy. HSAG used a CMS-suggested methodology to determine an overall validation rating for each indicator which reflects HSAG's overall confidence that each MCE used an acceptable methodology for all phases of design, data collection, analysis, and interpretation of the network adequacy indicators set by DHHS.

HSAG assessed the MCEs listed below during SFY 2024:



MCOs

- AmeriHealth Caritas New Hampshire, Inc. (ACNH)
- New Hampshire Healthy Families (NHHF)
- WellSense Health Plan (WS)



DO

• Delta Dental Plan of New Hampshire, Inc. DBA NorthEast Delta Dental (NEDD) and the plan administrator, DentaQuest (DQ)

Department of Health and Human Services, Centers for Medicare & Medicaid Services. *Protocol 4. Validation of Network Adequacy: A Mandatory EQR-Related Activity*, February 2023. Available at: https://www.medicaid.gov/medicaid/quality-of-care/downloads/2023-eqr-protocols.pdf. Accessed on: Sept 16, 2024.



Methodology

HSAG collaborated with DHHS to define the scope of the validation of quantitative network adequacy standards, which included the identification and definition of the network adequacy standards, provider types, and indicators for validation, based on the relevant contract standards and state-required reporting templates.

HSAG conducted the following activities during SFY 2024:

- Information systems capabilities assessment (ISCA): In accordance with CMS Protocol 4, HSAG conducted a desk review of materials that the MCEs submitted, supplemented with live virtual review sessions demonstrating the information systems, data processing procedures, and underlying methodology that the MCEs utilized to support their network adequacy indicator reporting.
- Time and distance analysis: New Hampshire requires MCEs to meet geographic access standards by providing access to a minimum number of network providers within a minimum driving distance or driving time from members' residences.² These standards apply to a broad range of provider categories, including but not limited to primary care providers (PCPs), mental health providers, substance use disorder (SUD) service providers, hospitals and other facilities, and several types of physician specialists as shown in Appendix A. For each MCE, HSAG calculated the percentage of members able to access care within the time or distance requirements defined in the DHHS MCM Services Contract and the required reporting template.
- Network capacity analysis: New Hampshire requires MCOs to meet network capacity standards for four specific types of SUD service providers. DHHS limited the scope of this year's work to two of them: Opioid treatment providers (OTPs) and residential SUD treatment programs. For each of these provider categories, DHHS requires the MCOs to contract with a minimum percentage of the total providers licensed and practicing in the State. HSAG assessed whether each MCO met these standards by comparing the MCOs' provider data to the list of licensed and practicing providers in the DHHS report template.

Appendix B contains further details on the methodology.

Key Findings

ISCA findings: All four MCEs cooperated fully with the ISCA process and provided HSAG with the requested access to their information systems. Based on the validation ratings across all types of standards and all individual indicators that HSAG examined, HSAG has high confidence in the MCEs' data systems, methodologies, and the accuracy and reliability of their reported results. HSAG identified no concerns regarding system data processing procedures, enrollment data systems, or provider data

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² Such standards are generally referred to as "time and distance" standards, although in the case of New Hampshire, an MCE need only meet either the time *or* distance element. As DHHS does in its template, HSAG calculated both time and distance and counted and indicator met if one or both were within the standard.



systems for any of the MCEs, although HSAG did identify some opportunities for improvement and discusses them more fully in the appropriate MCE's individual results.

Time and distance analysis: HSAG's time and distance analysis produced results consistent with the results that MCEs reported in their data submissions to DHHS. HSAG presents the results for all three MCOs in Appendix C. As required by DHHS, all of the MCEs met either the time or distance standard for most provider categories. **ACNH** met the standards for 95.0 percent of the provider categories, **NHHF** met the standards for 98.4 percent of the provider categories, **WS** met the standards for 73.8 percent of the provider categories, and **DQ** met the standards for 93.3 percent of dental service types.

The MCOs' greatest challenge was contracting with sufficient pediatric specialists to meet access standards, with two of the three MCOs failing to meet standards for pediatric ophthalmologists (ACNH and NHHF), allergy/immunology specialists (ACNH and WS), and developmental-behavioral pediatricians (ACNH and WS). WS also failed to meet the standards for access to pediatric specialists in audiology, orthopedics and orthopedic surgery, plastic surgery, imaging providers, and laboratory services. In addition, WS failed to meet several standards because the provider data file they submitted to HSAG lacked data identifying hospitals providing specific services covered by the DHHS standards (e.g., maternity hospitals, neonatal intensive care unit [NICUs], open-heart surgery). HSAG discusses this data issue further in the MCE-specific section below.

As SFY 2024 was the first year of the DO's contract, DHHS monitored the DO's progress monthly as it was building its provider network. The DO met DHHS standards for five dental service types across urban and middle counties, and for four of the five dental service types in rural counties. It failed to meet the standard in rural counties for access to oral maxillofacial surgery services, with only 83.9 percent of members able to access a provider within 120 minutes' drive time.

Network capacity analysis: All three MCOs met the network capacity standards for contracting with 75 percent of the 10 OTP providers identified in DHHS' provider list, in fact contracting with all of the OTP providers. Two of the three MCOs (**NHHF** and **WS**) contracted with 54.2 percent of the listed residential SUD treatment programs, and **ACNH** contracted with 29.2 percent of those programs. Since the list of SUD programs in DHHS' Network.01 report template does not reflect changes in the provider landscape since 11/07/2022, these results are being considered as informational only, and should be interpreted with caution.

Successes

Based on the results of the ISCA combined with the detailed validation of each indicator, the MCEs are doing very well. All MCEs received high confidence ratings for their data, methods, and reporting of the time and distance, network capacity, and access and availability network adequacy indicators. A report of each MCE's specific results and validation ratings was provided to DHHS, and after approval, each MCE was given the opportunity to review its results.



The MCEs' regularly submitted reports indicate they have robust and comprehensive provider networks, with access within time and distance standards. DHHS created the reporting template, which functions as a provider crosswalk and aids the agency in monitoring access to a broad cross section of provider types, services, and facilities. The MCEs appeared to have used the templates properly, with satisfactory application of the State's provider crosswalks and reliable identification of the data elements necessary to report the indicators, while noting that the list of residential SUD treatment programs seemed outdated.

This first year that the State provided dental services under DMCM was a success, with the DO able to provide more than 90 percent of its members access to a full range of dental preventive and restorative services and oral and maxillofacial surgery in urban and middle counties within time or distance standards. However, the DO was unable to meet one standard in rural counties, with 83.9 percent of members having access to oral and maxillofacial surgery within 120 minutes.

All three MCOs met the network capacity standard of contracting with at least 75 percent of the OTP providers listed by DHHS.

Opportunities for Improvement

The MCOs' greatest challenge was contracting with sufficient pediatric specialists of three specific types, with two of the three MCOs failing to meet standards for pediatric ophthalmologists (ACNH and NHHF), allergy/immunology specialists (ACNH and WS), and developmental-behavioral pediatricians (ACNH and WS). Of these, the most significant gap in provider coverage was for pediatric ophthalmologist, with none of the members of ACNH or NHHF having access within standards.

The DO has an opportunity to improve access to oral maxillofacial surgeons in rural counties.

The network capacity results demonstrated issues with identifying the universe of providers or programs licensed and practicing within the State for Residential SUD treatment programs due to the lapse of time since creation of the list provided in the Network.01 report template. HSAG could not match plan data to several of the listed providers, and some plans reported that providers had closed or otherwise should be removed from the list. HSAG identified only 54.2 percent of the listed providers in any MCO's provider data, raising the possibility that the inability to contract with a number of providers is not due to the MCOs' inability or lack of willingness to contract with providers, but to changes in the landscape of available providers over time due to closures, mergers, or other circumstances. DHHS has the opportunity to improve the accuracy and reliability of these results by updating the list of SUD providers in its report template.

The virtual review sessions revealed that the MCOs had different methodologies for assigning providers to several types of pediatric specialists. The DHHS crosswalk included taxonomy codes to identify several pediatric specialists. Two of the MCOs required the listed taxonomy codes for providers, while one did not, allowing providers with a specialty in the general population who agree to see children to be identified as pediatric specialists. This difference in identifying providers for these categories has led to



some inconsistencies in results among MCOs. If DHHS intends to require the taxonomy codes, it should provide clear instructions to the MCOs.

Statewide Recommendations

- DHHS' network capacity standards for SUD provider types require the MCOs to contract with a minimum percentage of four types of SUD providers or programs licensed and practicing in the state. DHHS prepopulates a list of relevant providers in its template for the Network. O1 report, to be completed by the MCOs. HSAG recommends that DHHS update that provider list on at least an annual basis to support a timely, and more meaningful assessment of the capacity of the MCOs' networks to provide these services.
- DHHS should continue to review provider categories for which MCEs did not meet the geographic access standards, with the goal of determining whether failures were the result of a lack of providers, lack of providers willing to contract with Medicaid, or simply providers unwilling to contract with a given MCE. Future analyses could also evaluate the extent to which the MCEs have requested exemptions from DHHS for provider categories for which providers may not be available or willing to contract with the MCEs and DHHS' disposition of those requests.
- DHHS should continue to work with HSAG and the MCEs to improve the quality of reported data.
 DHHS could encourage MCEs to carefully distinguish between individual and organizational or facility records for provider types that include both individual and organizational or facility providers. For example, HSAG did not accept an MCO's listing of an individual physician as meeting the standard for access to an SUD residential treatment facility.
- In addition to assessing the number, distribution, and availability of providers, DHHS may consider
 reviewing patient satisfaction survey results and grievance and appeal data to evaluate the degree to
 which members are satisfied with their access to providers.
- HSAG recommends that the MCEs continue to monitor member access through network adequacy assessments based on the State's expectations.

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The SUD providers governed by the network adequacy standards are buprenorphine prescribers, master licensed alcohol and drug counselors (MLADCs), opioid treatment providers (OTPs), and residential SUD treatment programs. Per guidance from DHHS, HSAG only calculated results for OTPs and residential SUD treatment programs during SFY 2024.



2. Validation Results

As mentioned, HSAG conducted a desk review and live virtual review sessions with each of the MCEs to evaluate the information systems, data processing procedures, and the underlying methodology that the MCEs utilized to support their network adequacy indicator reporting. This section includes key findings from each MCE's ISCA.

ACNH

ISCA Findings and Data Validity

HSAG completed an ISCA for **ACNH** and presents the following findings related to the data, methods, and results that the MCE reported for its NAV.

Information Systems Data Processing Procedures and Personnel

HSAG evaluated the information system data processing procedures that **ACNH** had in place to support network adequacy indicator reporting, which included the following:

- **ACNH** sourced member and provider data from the Enterprise Data Warehouse (EDW) to conduct network adequacy calculation and reporting.
- **ACNH** used Facets as the healthcare benefits administration system to collect and maintain member enrollment and provider data.
- ACNH used Cactus as the database management system for storing data related to provider credentialing.

HSAG evaluated the personnel that **ACNH** had in place to support network adequacy indicator reporting, which included the following:

• **ACNH** had two programmers trained and capable of supporting network adequacy reporting activities. On average, the programmers had approximately 10 years of experience in the field.

HSAG identified no concerns with **ACNH**'s information system data processing procedures or personnel.

Enrollment System

HSAG evaluated the information system and processes that **ACNH** used to capture enrollment data for members to confirm that the system was capable of collecting data on member characteristics as specified by the State. HSAG's evaluation of **ACNH**'s enrollment system included the following:



- **ACNH** maintained enrollment and eligibility data for Medicaid members within Facets, its healthcare benefits administration system.
- ACNH received daily and monthly enrollment files in the 834 file format from DHHS.
- **ACNH** performed monthly reconciliation between Facets and the 834 enrollment data received from DHHS to ensure completeness and accuracy of enrollment data.
- **ACNH** conducted ongoing reconciliation and oversight of enrollment data, which included the following activities:
 - ACNH received 834 files six days a week and processed files within 24 hours of receipt in chronological order for each member.
 - ACNH received a monthly reconciliation file from DHHS, which it processed and used to reconcile enrollment data between data in Facets and the daily 834 file.
 - ACNH loaded the enrollment data into Facets, which used a series of business rules to determine
 if the member already exists in Facets. If it did not find the member, Facets systematically
 assigned a new unique member ID to the member. If Facets did locate the member, the member
 retained his or her originally assigned unique member ID.
 - ACNH transmitted the enrollment files daily to ACNH contracted vendors, which ensured timely receipt of updated enrollment information.
 - The 834 file contained member enrollment and disenrollment information. Once ACNH loaded the 834 file into Facets, Facets flagged any disenrollments or reenrollments that it was unable to process successfully as discrepancies for manual research within the DHHS eligibility portal. The ACNH enrollment team managed and researched all discrepancies to resolve them.
- ACNH's system captured and maintained both the state-issued Medicaid ID and a system-generated ID. If the Medicaid ID changed for any reason, ACNH used the system-generated ID to link enrollment history.
- **ACNH** identified member demographic updates based on the daily 834 enrollment file received from DHHS.

HSAG identified no concerns with **ACNH**'s enrollment data capture, data processing, data integration, data storage, or data reporting.

Provider Data Systems

HSAG evaluated the information systems and processes that **ACNH** used to capture provider data and identified the following:

- **ACNH** ensured that data received from providers were accurate and complete by verifying the accuracy and timeliness of reported data.
- ACNH had adequate data collection processes in place to ensure completeness and consistency.
- **ACNH** collected data from providers to support the contracting and credentialing process in standardized formats to the extent feasible and appropriate, utilizing a data feed received directly from the Council for Affordable Quality Healthcare (CAQH).



HSAG's evaluation of **ACNH**'s provider data system(s) included the following:

- **ACNH** maintained provider credentialing and network status data in Cactus, **ACNH**'s web-based provider database management system.
- **ACNH** captured state-required provider types in Cactus.
- ACNH's procedures for updating and maintaining provider data included the following:
 - ACNH maintained and displayed provider contracted status in an online provider directory made available to members. ACNH maintained and updated provider data based on the receipt of the provider application or notification of updates by the provider. Providers could submit updates through various methods such as email, fax, and postal mail. Typically, providers submitted their updates via email.
 - ACNH utilized the DHHS Provider Medicaid ID file daily to monitor and reconcile provider adds and deletes.
 - ACNH routinely validated provider self-reported National Provider Identification (NPI) numbers against the National Plan & Provider Enumeration System (NPPES) files for any deactivated providers.
 - ACNH's Provider Management Department conducted provider roster reconciliations, including annual provider surveys to confirm and update provider information. ACNH also conducted ongoing outreach to review and confirm demographic information. ACNH leveraged several outreach methods to ensure timely receipt of updated provider information.
 - ACNH reached out to participating hospitals to determine if they were providing a particular service. If the hospital was providing the service, ACNH flagged the hospital in the system and then mapped it for network adequacy reporting.
 - Once ACNH fully credentialed a provider, ACNH used provider data from Cactus to enrich data in Facets, which ACNH then utilized to track providers over time, across multiple locations, and through changes in participation. This information was also accessible in the EDW for network adequacy reporting.

HSAG identified no concerns with **ACNH**'s provider data capture, data processing, data integration, data storage, or data reporting.

Delegated Entity Data and Oversight

HSAG's assessment of **ACNH**'s delegated entity data and oversight included the following:

- **ACNH** subcontracted vision services to Avesis, which used the Cadence operating system. Avesis sent provider data to **ACNH** weekly. **ACNH** integrated provider data from Avesis into Facets.
- ACNH subcontracted pharmacy services to PerformRx, which sent provider data monthly, and ACNH transferred the data to the Facets system.
- **ACNH** maintained oversight of its delegated entities by:
 - Conducting annual audits.



- Collecting monthly reports in a standardized format, inclusive of contractually required data elements.
- Holding quarterly joint operations committee meetings to review key performance metrics and results of ongoing monitoring of delegated entity data.
- ACNH did not identify any delegated entity network adequacy data-related items requiring corrective action for SFY 2024.

Assessment of Network Adequacy Methods

HSAG assessed **ACNH**'s methodologies for assessing network adequacy.

- **ACNH** used Quest Analytics Suite to calculate and report time and distance indicators as required by the State.
- **ACNH** described sampling methodologies to ensure a statistically valid sample size of the appropriate provider types as required by the State.
- ACNH calculated and reported minimum network capacity standards as required by the State.
- **ACNH** selected methods to calculate all indicators that were appropriate to the State Medicaid population(s).

HSAG identified no concerns with **ACNH**'s methods for assessing network adequacy.

Network Adequacy Indicator Reporting of Results

HSAG assessed **ACNH**'s network adequacy indicator reporting processes, and the following summarizes the findings:

- ACNH maintained data control procedures to ensure accuracy and completeness of member and provider data, which ACNH extracted from its data warehouse for network adequacy reporting.
 ACNH geocoded the data extract using Quest Analytics software using data checks built into Quest Analytics that identified data errors for the analyst to review and address as needed.
- ACNH conducted testing on its report creation process when it first adopted the process and
 regularly verified that it updated the indicators as required by the State. ACNH assured report
 quality and accuracy by following a formally documented process. ACNH's supervisory staff
 reviewed the results for accuracy, completeness, and reasonability prior to submitting the report to
 the State.
- To ensure continuity of network adequacy indicator production, **ACNH** maintained an internal shared location where programmers could retrieve the reporting requirements and mapping needed to run and archive the reports.

HSAG identified no concerns with ACNH's network adequacy indicator results or reporting processes.

Assessment of Data Validity



HSAG evaluated and assessed the data methods that **ACNH** used to calculate results generated for each network adequacy indicator in scope of NAV. HSAG used indicator-specific worksheets to generate a validation rating that reflects HSAG's overall confidence that **ACNH** used an acceptable methodology for all phases of design, data collection, analysis, and interpretation of the network adequacy indicator.

| Overall, HSAG determined that the data collection procedures in place at ACNH were: |
|---|
| □ Acceptable |
| ☐ Not acceptable |
| Overall, HSAG determined that the network adequacy methods in place at ACNH were: |
| |
| ☐ Not acceptable |
| Overall, HSAG determined that ACNH's network adequacy results were: |
| □ Acceptable |
| ☐ Not acceptable |
| |

Analytic Findings

HSAG performed independent analyses of **ACNH**'s compliance with time and distance and network capacity standards. This section presents the results.

Time and Distance Standards

DHHS has set a minimum threshold of 90 percent for compliance with the time and distance standards, which can be satisfied if an MCE meets either the time or distance requirement. **ACNH** met the standard for 95.0 percent of the provider categories assessed for SFY 2024.

Table 2-1 displays the percentage of **ACNH**'s members who have the access to care required by contract standards for all applicable provider categories. Red shading indicates that the MCO did not meet minimum geographic access standards for a specific provider category.

Table 2-1—Percentage of Members With Required Access to Care by Provider Category for ACNH

| | Percent of Members With Access Within Time or Distance Standards | | | |
|-------------------------|--|--------|----------|--|
| Provider Category | Member Population | Time | Distance | |
| Primary Care | | | | |
| Primary Care, Adult | Adults | 100.0% | 99.9% | |
| Primary Care, Pediatric | Children and adolescents | 100.0% | >99.9% | |



| | | | Percent of Members With Access Vithin Time or Distance Standards | |
|--|----------------------------|--------|--|--|
| Provider Category | Member Population | Time | Distance | |
| Physician Specialists | | | | |
| Allergist, Adult | Adults | 99.9% | 98.1% | |
| Allergist/Immunologist, Pediatric | Children and adolescents | 81.7% | 79.0% | |
| Audiologist, Adult | Adults | 100.0% | 100.0% | |
| Audiologist, Pediatric | Children and adolescents | 100.0% | 100.0% | |
| Cardiologist, Adult | Adults | 100.0% | 100.0% | |
| Cardiologist, Pediatric | Children and adolescents | 100.0% | 100.0% | |
| Dermatologist, Pediatric | Children and adolescents | 100.0% | 98.0% | |
| Endocrinologist, Pediatric | Children and adolescents | 100.0% | 99.5% | |
| Gastroenterologist, Pediatric | Children and adolescents | 100.0% | 99.5% | |
| General Surgeon | All members | 100.0% | 100.0% | |
| Neurologist, Adult | Adults | 100.0% | 100.0% | |
| Neurologist, Pediatric | Children and adolescents | 100.0% | 99.4% | |
| Obstetrician/Gynecologist or Other Maternity Provider | Females, ages 13 and older | 100.0% | 100.0% | |
| Oncologist, Adult | Adults | 100.0% | 100.0% | |
| Ophthalmologist, Adult | Adults | 97.6% | 95.6% | |
| Ophthalmologist, Pediatric | Children and adolescents | 0.0% | 0.0% | |
| Optometrist | All members | 99.9% | 99.6% | |
| Orthopedic Surgeon, Pediatric | Children and adolescents | 100.0% | 98.0% | |
| Orthopedist, Adult | Adults | 100.0% | 100.0% | |
| Orthopedist, Pediatric | Children and adolescents | 100.0% | 98.0% | |
| Otolaryngologist, Adult | Adults | 100.0% | >99.9% | |
| Otolaryngologist, Pediatric | Children and adolescents | 100.0% | 98.0% | |
| Pediatrician, Developmental- Behavioral | Children and adolescents | 74.2% | 53.0% | |
| Plastic Surgeon, Adult | Adults | 93.4% | 91.7% | |
| Plastic Surgeon, Pediatric | Children and adolescents | 100.0% | 98.0% | |
| Podiatry, Adult | Adults | 100.0% | 100.0% | |



| | | Percent of Members With Access Within Time or Distance Standards | |
|--|----------------------------|--|----------|
| Provider Category | Member Population | Time | Distance |
| Psychiatrist, Adult | Adults | 100.0% | 100.0% |
| Psychiatrist, Pediatric | Children and adolescents | 100.0% | 100.0% |
| Psychologist | All members | 100.0% | 99.4% |
| Thoracic Surgeon, Adult | Adults | 95.8% | 93.7% |
| Urologist, Adult | Adults | 100.0% | 100.0% |
| Urologist, Pediatric | Children and adolescents | 100.0% | 98.6% |
| Hospital Services | | | |
| Hospital—General Acute Care | All members | 100.0% | 100.0% |
| Hospital—Maternity | Females, ages 13 and older | 100.0% | >99.9% |
| Hospital—Level 3/4 Neonatal Intensive Care | All members | 100.0% | 98.1% |
| Hospital—Level 1 Major Trauma Treatment | All members | 100.0% | 98.1% |
| Hospital—Diagnostic Cardiac Catheterization | All members | 98.6% | 97.3% |
| Hospital—Open-Heart Surgery Services | All members | 100.0% | 98.0% |
| Hospital—Therapeutic Radiation | All members | 95.7% | 93.7% |
| Hospital/Short Term Facility For Inpatient Medical Rehabilitation Services | All members | 100.0% | 100.0% |
| Short Term Care Facility for Involuntary Psychiatric Admissions | All members | 95.1% | 93.2% |
| General Inpatient Psychiatric | All members | 99.2% | 96.4% |
| Diagnostic Services | | | |
| CAT Scan Provider | All members | 100.0% | 100.0% |
| Imaging Provider (Ultrasound & X-Ray) Provider | All members | 100.0% | 100.0% |
| Magnetic Resonance Imaging Center | All members | 100.0% | 100.0% |



| | | Percent of Members With Access Within Time or Distance Standards | |
|---|--------------------------------|--|----------|
| Provider Category | Member Population | Time | Distance |
| Laboratory | All members | 100.0% | 100.0% |
| Other Facilities and Services | | | |
| Pharmacy | All members | 100.0% | 99.6% |
| Durable Medical Equipment (DME) | All members | 99.6% | 97.9% |
| Adult Medical Daycare | Adults | 99.5% | 96.0% |
| Family Planning | All members, ages 13 and older | 100.0% | 100.0% |
| Licensed Renal Dialysis Provider | All members | 98.8% | 96.1% |
| Office Based Physical Therapist/Occupational Therapist/Speech Therapist | All members | 100.0% | 100.0% |
| Community Mental Health Center | All members | 100.0% | 100.0% |
| Hospice | Adults | 99.9% | 99.6% |
| Hospice | All members | 99.9% | 99.6% |
| Substance Use Disorder (SUD) | Services | | |
| SUD Master Licensed Alcohol & Drug Counselor | All members | 100.0% | 98.5% |
| Methadone Clinics | All members | 95.2% | 93.8% |
| SUD Comprehensive Program | All members | >99.9% | 99.8% |
| SUD Outpatient Program | All members | 100.0% | >99.9% |

Note: The time and distance standards take into account different driving conditions and average expected driving speeds. For example, for most specialists DHHS requires that 90 percent of members have one provider within 60 minutes or 45 miles. This sometimes produces fairly large differences in the percentage of members with access using the time standard versus the distance standard. The complete list of standards is in Appendix A.

Of the 61 time and distance standards that HSAG assessed, **ACNH** met the standard for 58 standards (95.0 percent). **ACNH** met all standards for primary care, hospital services, diagnostic services, other facilities and services, and SUD services. However, some **ACNH** members did not have access within the standards to pediatric allergists/immunologists or development-behavioral pediatricians, and **ACNH** did not identify a pediatric ophthalmologist in its network.



Network Capacity Analysis

Table 2-2 displays the statewide network capacity analysis results for **ACNH** (i.e., the percentage of providers or programs licensed and practicing within New Hampshire that DHHS identified in its Network.01 report template). The residential SUD treatment program results should be considered for information only and interpreted with caution.

Table 2-2—Statewide Network Capacity Analysis Results for ACNH

| Provider Category | DHHS Standard | Number (%) of Listed Providers Contracted |
|-----------------------------------|----------------------------|--|
| OTP | 75% of 10 listed providers | 10 (100.0%) |
| Residential SUD Treatment Program | 50% of 24 listed programs | 7 (29.2%) |

ACNH Validation Ratings

HSAG synthesized the ISCA and analytic results to arrive at a validation rating indicating HSAG's overall confidence that **ACNH** used acceptable methodology for all phases of design, data collection, analysis, and interpretation of each network adequacy indicator. Table 2-3 summarizes HSAG's validation ratings for **ACNH** by indicator type, with **ACNH** receiving high confidence for all access and availability, network capacity, and time and distance indicators.

Table 2-3—Summary of ACNH Validation Findings

| Network Adequacy Indicator Type | High Confidence | Moderate Confidence | Low Confidence | No Confidence/ Significant Bias |
|------------------------------------|--------------------|------------------------|-------------------|------------------------------------|
| Access and Availability (N=44) | 100% | 0% | 0% | 0% |
| Network Capacity (N=2) | 100% | 0% | 0% | 0% |
| Time and Distance (N=61) | 100% | 0% | 0% | 0% |

Strengths, Opportunities for Improvement, and Recommendations

By assessing **ACNH**'s performance and NAV reporting process, HSAG identified the following areas of strength and opportunities for improvement. Along with each area of opportunity, HSAG has also provided a recommendation to help target improvement.

Strengths

Strength #1: ACNH had sufficient policies and procedures in place to ensure timeliness and accuracy in data collection and management of data used to inform network adequacy standards and indicators calculation.



Strength #2: ACNH had sufficient policies and procedures in place to ensure that it uses sound methods to assess the adequacy of its managed care networks as required by the State and accurately reported results to the State in the required format. HSAG has high confidence in **ACNH**'s ability to produce accurate results to support its own and the State's network adequacy monitoring efforts.

Strength #3: ACNH met the State's time and distance standards for 58 of 61 provider categories.

Opportunities for Improvement and Recommendations

Opportunity #1: HSAG did not identify any specific opportunities related to the data collection and management processes ACNH had in place to inform network adequacy standards and indicator calculations.

Recommendation: N/A

Opportunity #2: ACNH did not meet the 90 percent time and distance standards for three provider categories: pediatric allergists/immunologists, developmental-behavioral pediatrician specialists, and pediatric ophthalmologists.

Recommendation: HSAG recommends that **ACNH** maintain current levels of access to care and continue to address network gaps for the following provider categories: pediatric allergists/immunologists, developmental-behavioral pediatrician specialists, and pediatric ophthalmologists.



NHHF

ISCA Findings and Data Validity

HSAG completed an ISCA for **NHHF** and presents the following findings related to the data, methods, and results that the MCE reported for its NAV-.

Information Systems Data Processing Procedures and Personnel

HSAG evaluated the information system data processing procedures that **NHHF** had in place to support network adequacy indicator reporting, which included the following:

- NHHF used Amysis as the database management system to maintain comprehensive member demographic and eligibility information.
- NHHF used Amysis and Portico as the database management system to capture provider data.
- NHHF used CenProv, a Centene-specific database, as the database management system to track provider credentialing data.

HSAG evaluated the personnel that **NHHF** had in place to support network adequacy indicator reporting, which included the following:

• NHHF had one programmer trained and capable of supporting network adequacy reporting activities. The programmer had approximately 2.5 years of experience in the field.

HSAG identified no concerns with **NHHF**'s information system data processing procedures or personnel.

Enrollment System

HSAG evaluated the information system and processes that **NHHF** used to capture enrollment data for members to confirm that the system was capable of collecting data on member characteristics as specified by the State. HSAG's evaluation of the **NHHF**'s enrollment system included the following:

- NHHF used Amysis to capture enrollment information from the States's secure file transfer protocol (SFTP) site daily in 834 format.
- Upon receipt of the daily 834 enrollment file from DHHS, the electronic data interchange (EDI) team at Centene, the parent company for NHHF, processed the enrollment files on behalf of NHHF. Eligibility files included any new members, terminating members, and changes to existing members.
- NHHF conducted ongoing reconciliation and oversight of enrollment data, which included the following activities:
 - Monthly, NHHF received a file from the State, which NHHF used for reconciliation of the daily 834 files to ensure accuracy and completeness.



- NHHF's IT department systematically loaded the 834 file into Amysis and flagged data conflicts, which generated an "errors out" report for manual review and processing.
- Every month NHHF ran a mid-compare file, a list of all active membership for the State's review. The State reviewed the list for any discrepancies and provided NHHF with state-identified findings and corrections.
- NHHF reviewed the entire 834 history of each member with identified discrepancies in eligibility dates to determine the cause of the discrepancy. NHHF manually corrected any items processed in error.
- NHHF's system generated a member ID number based on the Medicaid ID on the 834 file. NHHF generated reports to assist in identifying any duplicate members. NHHF merged duplicate members within the system and retained both Medicaid IDs for those members within its information systems as well as all associated membership history.
- The 834 enrollment file from the State provided **NHHF**'s identified member residence. In situations of homelessness, the State typically assigned a service link location. **NHHF** was able to track historical member address data when it detected changes.

HSAG identified no concerns with **NHHF**'s enrollment data capture, data processing, data integration, data storage, or data reporting.

Provider Data Systems

HSAG evaluated the information systems and processes that **NHHF** used to capture provider data and identified the following:

- NHHF ensured that data received from providers were accurate and complete by verifying the accuracy and timeliness of reported data.
- NHHF had adequate data collection processes in place to ensure completeness and consistency.
- NHHF collected data from providers to support the contracting and credentialing process in standardized formats, utilizing the Provider Data Management folder system, which entailed a receipt of contract and credentialing materials.

HSAG's evaluation of NHHF's provider data system(s) included the following:

- NHHF used Amisys and Portico to capture provider data for its medical providers.
- NHHF used CenProv, a Centene-specific database, to track all provider credentialing data.
- NHHF captured state-required provider types in Amisys and Portico.
- NHHF's procedures for updating and maintaining provider data included the following:
 - NHHF received information for contracted providers through its provider data management (PDM) folder system, which included documentation of receipt of the contract and credentialing materials.



- NHHF obtained provider data updates through several methods, such as email vendor identification or the provider-facing portal. Regardless of the method of receipt, NHHF entered the updates into CenProv, which subsequently flowed into Portico and Amysis.
- NHHF stored provider demographic information in Portico and Amysis, which had the
 capability to track providers over time, across multiple office locations, and through changes in
 participation in the NHHF network.
- NHHF utilized Veda a subcontracted vendor which cleanses corporate provider directories, to scrub provider data quarterly. NHHF updated its systems with any changes based on updates that Veda identified during the scrubbing process. Veda also identified providers or organizations excluded from the Medicaid program during its quarterly review.
- NHHF required its providers to report updated information regularly.

HSAG identified no concerns with **NHHF**'s provider data capture, data processing, data integration, data storage, or data reporting.

Delegated Entity Data and Oversight

HSAG's assessment of NHHF's delegated entity data and oversight included the following:

- NHHF subcontracted vision services to Envolve Vision and pharmacy services to Centene Pharmacy Services.
- NHHF maintained oversight of its delegated entities by:
 - Requiring delegated entities to complete network adequacy calculations and submit data files to NHHF's senior reporting data analyst for review and evaluation. This analyst reviewed data file submissions to ensure consistency, track data over time, and identify any shifts in the outcomes and any notable changes resulting in necessary follow-up. If the analyst identified any issues, NHHF followed up with the vendor to resolve the issue in a timely manner.
- NHHF did not identify any delegated entity network adequacy data-related items requiring corrective action for SFY 2024.

Assessment of Network Adequacy Methods

HSAG assessed NHHF's methodologies for assessing network adequacy.

- NHHF used Quest Analytics Suite to calculate and report time and distance indicators as required by the State.
- NHHF described sampling methodologies to ensure a statistically valid sample size of the appropriate provider types as required by the State.
- NHHF calculated and reported minimum network capacity standards as required by the State.
- NHHF selected methods to calculate all indicators that were appropriate to the State Medicaid population(s).



HSAG identified no concerns with NHHF's methods for assessing network adequacy.

Network Adequacy Indicator Reporting of Results

HSAG assessed NHHF's network adequacy indicator reporting processes, and the following summarizes the findings:

- NHHF maintained data control procedures to ensure accuracy and completeness of data merges
 from all data sources and systems. NHHF used data checks built into Quest Analytics that identified
 data errors for the analyst to review and address as needed.
- NHHF performed data reasonability checks by conducting biweekly analyses and comparing results to the previous report to ensure the reasonableness of the results.
- To ensure continuity of network adequacy indicator production, **NHHF** reviewed all reports that identified any new network adequacy gaps with senior leadership to ensure they represented a true gap and not a reporting error.

HSAG identified no concerns with NHHF's network adequacy indicator results or reporting processes.

Assessment of Data Validity

HSAG evaluated and assessed the data methods that **NHHF** used to calculate results generated for each network adequacy indicator in scope of NAV. HSAG used indicator-specific worksheets to generate a validation rating that reflects HSAG's overall confidence that **NHHF** used an acceptable methodology for all phases of design, data collection, analysis, and interpretation of the network adequacy indicator.

| Overall, HSAG determined that the data collection procedures in place at NHHF were: |
|---|
| |
| Overall, HSAG determined that the network adequacy methods in place at NHHF were: |
| |
| Overall, HSAG determined that NHHF's network adequacy results were: |
| ☑ Acceptable☑ Not acceptable |



Analytic Findings

HSAG performed independent analyses of **NHHF**'s compliance with time and distance and network capacity standards. This section presents the results.

Time and Distance Standards

DHHS has set a minimum threshold of 90 percent for compliance with the time and distance standards, which can be satisfied if an MCE meets either the time or distance requirement. NHHF met the standard for 98.4 percent of the provider categories for the time and distance standards assessed for SFY 2024.

Table 2-4 displays the percentage of **NHHF**'s members who have the access to care required by contract standards for all applicable provider categories. Red shading indicates the MCO did not meet minimum time and distance standards for a specific provider category.

Table 2-4—Percentage of Members With Required Access to Care by Provider Category for NHHF

| | | Percent of Members Time or Dista | |
|--------------------------------------|--------------------------|-------------------------------------|----------|
| Provider Category | Member Population | Time | Distance |
| Primary Care | | | |
| Primary Care, Adult | Adults | 100.0% | 99.9% |
| Primary Care, Pediatric | Children and adolescents | 100.0% | 99.9% |
| Physician Specialists | | | |
| Allergist, Adult | Adults | 99.9% | 97.6% |
| Allergist/Immunologist, Pediatric | Children and adolescents | 98.8% | 87.3% |
| Audiologist, Adult | Adults | 100.0% | 100.0% |
| Audiologist, Pediatric | Children and adolescents | 100.0% | 100.0% |
| Cardiologist, Adult | Adults | 100.0% | 100.0% |
| Cardiologist, Pediatric | Children and adolescents | 100.0% | 100.0% |
| Dermatologist, Pediatric | Children and adolescents | >99.9% | 97.2% |
| Endocrinologist, Pediatric | Children and adolescents | >99.9% | 97.2% |
| Gastroenterologist, Pediatric | Children and adolescents | >99.9% | 97.2% |
| General Surgeon | All members | 100.0% | 100.0% |
| Neurologist, Adult | Adults | 100.0% | 100.0% |
| Neurologist, Pediatric | Children and adolescents | >99.9% | 97.2% |



| | | Percent of Members With Access | | |
|--|----------------------------|--|----------|--|
| Provider Category | Member Population | Time | Distance | |
| Obstetrician/Gynecologist or Other Maternity Provider | Females, ages 13 and older | 100.0% | >99.9% | |
| Oncologist, Adult | Adults | 100.0% | 100.0% | |
| Ophthalmologist, Adult | Adults | 99.9% | 99.2% | |
| Ophthalmologist, Pediatric | Children and adolescents | 0.0% | 0.0% | |
| Optometrist | All members | 100.0% | 100.0% | |
| Orthopedic Surgeon, Pediatric | Children and adolescents | 99.9% | 70.1% | |
| Orthopedist, Adult | Adults | 100.0% | 100.0% | |
| Orthopedist, Pediatric | Children and adolescents | 100.0% | 100.0% | |
| Otolaryngologist, Adult | Adults | 100.0% | >99.9% | |
| Otolaryngologist, Pediatric | Children and adolescents | >99.9% | 97.2% | |
| Pediatrician, Developmental- Behavioral | Children and adolescents | 91.6% | 78.1% | |
| Plastic Surgeon, Adult | Adults | 99.6% | 98.7% | |
| Plastic Surgeon, Pediatric | Children and adolescents | 100.0% | 100.0% | |
| Podiatry, Adult | Adults | 100.0% | >99.9% | |
| Psychiatrist, Adult | Adults | 100.0% | 100.0% | |
| Psychiatrist, Pediatric | Children and adolescents | 100.0% | 99.5% | |
| Psychologist | All members | 100.0% | 99.8% | |
| Thoracic Surgeon, Adult | Adults | 94.6% | 94.1% | |
| Urologist, Adult | Adults | 100.0% | >99.9% | |
| Urologist, Pediatric | Children and adolescents | >99.9% | 97.2% | |
| Hospital Services | | | | |
| Hospital—General Acute Care | All members | 100.0% | 100.0% | |
| Hospital—Maternity | Females, ages 13 and older | 99.9% | 99.2% | |
| Hospital—Level 3/4 Neonatal Intensive Care | All members | >99.9% | 97.2% | |
| Hospital—Level 1 Major Trauma Treatment | All members | 100.0% | 100.0% | |



| | | Percent of Members With Access Within Time or Distance Standards | |
|--|--------------------------------|---|----------|
| Provider Category | Member Population | Time | Distance |
| Hospital—Diagnostic Cardiac Catheterization | All members | 98.0% | 95.0% |
| Hospital—Open-Heart Surgery Services | All members | >99.9% | 97.2% |
| Hospital—Therapeutic Radiation | All members | 93.2% | 91.7% |
| Hospital/Short Term Facility For Inpatient Medical Rehabilitation Services | All members | 100.0% | 99.6% |
| Short Term Care Facility for Involuntary Psychiatric Admissions | All members | 93.4% | 91.6% |
| General Inpatient Psychiatric | All members | 98.8% | 96.3% |
| Diagnostic Services | | | |
| CAT Scan Provider | All members | 100.0% | 100.0% |
| Imaging Provider (Ultrasound & X-Ray) Provider | All members | 100.0% | 100.0% |
| Magnetic Resonance Imaging Center | All members | 100.0% | 100.0% |
| Laboratory | All members | 100.0% | 100.0% |
| Other Facilities and Services | | | |
| Pharmacy | All members | 100.0% | 99.4% |
| Durable Medical Equipment (DME) | All members | 100.0% | >99.9% |
| Adult Medical Daycare | Adults | 98.6% | 93.2% |
| Family Planning | All members, ages 13 and older | 100.0% | 100.0% |
| Licensed Renal Dialysis Provider | All members | 100.0% | >99.9% |
| Office Based Physical Therapist/Occupational Therapist/Speech Therapist | All members | 100.0% | 100.0% |



| | | Percent of Members With Access Within Time or Distance Standards | | |
|---|-------------------|---|----------|--|
| Provider Category | Member Population | Time | Distance | |
| Community Mental Health Center | All members | 100.0% | 100.0% | |
| Hospice | Adults | 100.0% | >99.9% | |
| Hospice | All members | 100.0% | >99.9% | |
| Substance Use Disorder (SUD) Services | | | | |
| SUD Master Licensed Alcohol & Drug Counselor | All members | 99.3% | 92.5% | |
| Methadone Clinics | All members | 98.8% | 95.2% | |
| SUD Comprehensive Program | All members | 99.9% | 99.5% | |
| SUD Outpatient Program | All members | 100.0% | 99.9% | |

Note: The time and distance standards take into account different driving conditions and average expected driving speeds. For example, for most specialists DHHS requires that 90 percent of members have one provider within 60 minutes or 45 miles. This sometimes produces fairly large differences in the percentage of members with access using the time standard versus the distance standard. The complete list of standards is in Appendix A.

Of the 61 time and distance standards that HSAG assessed, **NHHF** met the standard for 60 (98.4 percent). **NHHF** met the standards for all primary care, hospital services, diagnostic services, other facilities and services, and SUD services. However, **NHHF** did not identify a pediatric ophthalmologist in its network.

Network Capacity Analysis

Table 2-5 displays the statewide network capacity analysis results for **NHHF** (i.e., the percentage of providers or programs licensed and practicing within New Hampshire that DHHS identified in its Network.01 report template). The residential SUD treatment program results should be considered for information only and interpreted with caution.

Table 2-5—Statewide Network Capacity Analysis Results for NHHF

| Provider Category | DHHS Standard | Number (%) of Listed Providers Contracted |
|-----------------------------------|----------------------------|--|
| OTP | 75% of 10 listed providers | 10 (100.0%) |
| Residential SUD Treatment Program | 50% of 24 listed programs | 13 (54.2%) |



NHHF Validation Ratings

HSAG synthesized the ISCA and analytic results to arrive at a validation rating indicating HSAG's overall confidence that **NHHF** used acceptable methodology for all phases of design, data collection, analysis, and interpretation of each network adequacy indicator. Table 2-6 summarizes HSAG's validation ratings for **NHHF**, by indicator type, with **NHHF** receiving high confidence for access and availability, network capacity, and time and distance indicators.

Network Adequacy High Moderate Low No Confidence/ **Indicator Type Confidence** Confidence **Confidence Significant Bias** 100% 0% 0% 0% Access and Availability (N=44) 100% 0% 0% 0% Network Capacity (N=2) Time and Distance (N=61) 100% 0% 0% 0%

Table 2-6—Summary of NHHF Validation Findings

Strengths, Opportunities for Improvement, and Recommendations

By assessing **NHHF**'s performance and NAV reporting process, HSAG identified the following areas of strength and opportunities for improvement. Along with each area of opportunity, HSAG has also provided a recommendation to help target improvement.

Strengths

Strength #1: NHHF conducted ongoing monitoring of network adequacy by generating biweekly reports to ensure compliance and address gaps.

Strength #2: NHHF had sufficient policies and procedures in place to ensure timeliness and accuracy in data collection and management of data used to inform network adequacy standards and indicators calculation.

Strength #3: NHHF met the State's time and distance standards for 60 of 61 provider categories.

Opportunities for Improvement and Recommendations

Opportunity #1: HSAG observed that NHHF had minimal programmer staff trained and capable of supporting network adequacy data analysis and oversight of contracted vendors performing network adequacy calculations.

Recommendation: HSAG recommends that **NHHF** enhance its vendor oversight to ensure vendors are knowledgeable and can support network adequacy analyses, and consider cross-training **NHHF** staff to increase internal knowledge and capabilities to support ongoing network adequacy data monitoring.



Opportunity #2: NHHF did not meet the 90 percent time and distance standard for one provider category, pediatric ophthalmologist.

Recommendation: HSAG recommends that **NHHF** maintain the current level of access to care and continue to address network gaps for pediatric ophthalmologists.



WS

ISCA Findings and Data Validity

HSAG completed an ISCA for **WS** and presents the following findings related to data, methods, and results that the MCE reported for its NAV.

Information Systems Data Processing Procedures and Personnel

HSAG evaluated the information system data processing procedures that **WS** had in place to support network adequacy indicator reporting, which included the following:

- WS used Facets as the database management system to maintain comprehensive demographic and eligibility information.
- WS used Onyx and Visual Cactus as the data base management systems to store and manage provider data.
- **WS** used an EDW as a centralized data repository to produce member- and provider-specific data files used to inform network adequacy calculation and reporting.

HSAG evaluated the personnel that **WS** had in place to support network adequacy indicator reporting, which included the following:

• **WS** had two programmers trained and capable of supporting network adequacy reporting activities. On average, the programmers had 15 years of experience in the field.

HSAG identified no concerns with WS's information system data processing procedures and personnel.

Enrollment System

HSAG evaluated the information system and processes that **WS** used to capture enrollment data for members to confirm that the system was capable of collecting data on member characteristics as specified by the State. HSAG's evaluation of **WS**'s enrollment system included the following:

- WS received daily enrollment files in the 834 file format from DHHS and loaded them directly into WS's member enrollment database management system, Facets. WS ensured that required data fields were present before loading any membership data into Facets.
- WS conducted ongoing reconciliation and oversight of enrollment data, which included the following activities:
 - WS's trained its enrollment representatives to use the information reflected on the New
 Hampshire Eligibility Verification Portal to verify eligibility data. If the portal did not provide
 adequate information, WS escalated the issue to a department supervisor or manager who
 worked directly with DHHS to obtain resolution.



- WS performed monthly reconciliation between Facets and DHHS data to ensure completeness and accuracy of enrollment data.
- WS assigned a unique identifier for each member and linked the member to the unique DHHS-assigned identifier. WS validated member enrollment monthly and reassigned the same member ID number when a member disenrolled and reenrolled months or years later.

WS staff documented member demographic changes in the call center notes and tracked the changes in Facets within the audit history record. WS staff verified the changes by matching member demographic information to data in the Medicaid Management Information System (MMIS) look-up tool. HSAG identified no concerns with WS's enrollment data capture, data processing, data integration, data storage, or data reporting.

Provider Data Systems

HSAG evaluated the information systems and processes that **WS** used to capture provider data and identified the following:

- **WS** ensured that data received from providers were accurate and complete by verifying the accuracy and timeliness of reported data.
- WS had adequate data collection processes in place to ensure completeness and consistency.
- WS collected data from providers to support the contracting and credentialing process in standardized formats to the extent feasible and appropriate.

HSAG's evaluation of **WS**'s provider data system(s) included the following:

- WS delegated provider credentialing to Verisys, an organization that is part of the Credentials Verification Organization (CVO). Verisys used the CVOne system to document required primary source verification (PSV) of provider information for credentialing.
- **WS** also used Visual Cactus as its source system to document the final verification of all information in each provider's credentialing application, as well as the final credentialing completion date.
- WS delegated provider enrollment to Dartmouth Hitchcock Medical Center (DHMC). DHMC received provider credentialing information via Microsoft Excel files, and provider enrollment staff completed onboarding with the data. Once the provider was enrolled, WS loaded provider data into both Onyx and Visual Cactus systems.
- WS captured state-required provider types and specialties in the Onyx and Visual Cactus systems.
- WS's procedures for updating and maintaining provider data included the following:
 - WS considered a credentialing application to be clean and complete once Verisys collected the required data elements that accompanied or were included in the provider's CAQH application. The credentialing team completed PSV in accordance with all elements requiring verification for finalizing the credentialing process for providers' enrollment in the WS network. If their data changed, providers were contractually required to report all changes such as name, NPI,



Taxpayer Identification Number (TIN), locations, and phone numbers within 30 days in advance of the change.

 The WS Provider Relations Department met with providers quarterly to review information for accuracy.

HSAG identified no concerns with **WS**'s provider data capture, data processing, data integration, data storage, or data reporting.

Delegated Entity Data and Oversight

HSAG's assessment of WS's delegated entity data and oversight included the following:

- WS subcontracted provider credentialing to Verisys, delegated provider enrollment to DHMC, and delegated behavioral health services to Carelon.
- WS maintained oversight of its delegated entities by:
 - Contractually requiring vendors to ensure data **WS** receives are complete and accurate.
 - Reviewing data against prior submissions, where applicable.

Assessment of Network Adequacy Methods

HSAG assessed WS's methodologies for assessing network adequacy.

- WS used Microsoft SQL Server and Quest Analytics to calculate and report time and distance indicators as required by the State.
- **WS** described appropriate sampling methodologies to ensure a statistically valid random sample of the appropriate provider types as required by the State.
- WS calculated minimum network capacity standards as required by the State.
- WS selected methods to calculate all indicators that were appropriate to the State Medicaid population(s).

HSAG identified no concerns with WS's methods for assessing network adequacy.

Network Adequacy Indicator Reporting of Results

HSAG assessed WS's network adequacy indicator reporting processes, and the following summarizes the findings:

- WS conducted data reasonability checks by comparing all results to the previous years' results.
- WS maintained network adequacy indicator reports by saving all reports with a YYMM format. WS
 had internal backups to ensure that it maintained all materials associated the network adequacy
 reports.



• To ensure continuity of network adequacy indicator production, **WS** reviewed all results against the previous years' results and with the contracting team.

HSAG identified no concerns with WS's network adequacy indicator results or reporting processes.

Assessment of Data Validity

HSAG evaluated and assessed the data methods that **WS** used to calculate results generated for each network adequacy indicator in scope of NAV. HSAG used indicator-specific worksheets to generate a validation rating that reflects HSAG's overall confidence that **WS** used an acceptable methodology for all phases of design, data collection, analysis, and interpretation of the network adequacy indicator.

| • |
|---|
| |
| ☐ Not acceptable |
| Overall, HSAG determined that the network adequacy methods in place at WS were: |
| |
| ☐ Not acceptable |
| Overall, HSAG determined that WS's network adequacy results were: |
| |
| ☐ Not acceptable |
| |

Overall, HSAG determined that the **data collection procedures** in place at **WS** were:

Analytic Findings

HSAG performed independent analyses of **WS**'s compliance with time and distance and network capacity standards. This section presents the results.

Time and Distance Standards

DHHS has set a minimum threshold of 90 percent for compliance with the time and distance standards, which can be satisfied if the MCE meets either the time or distance requirement. **WS** met the standards for 73.8 percent of the provider categories for the time and distance standards assessed for SFY 2024.

Table 2-7 displays the percentage of **WS**'s members who have the access to care required by contract standards for all applicable provider categories. Red shading indicates the MCO did not meet minimum geographic access standards for a specific provider category.



Table 2-7—Percentage of Members With Required Access to Care by Provider Category for WS

| | | Percent of Members With Access Within Time or Distance Standards | |
|--|----------------------------|--|----------|
| Provider Category | Member Population | Time | Distance |
| Primary Care | | | |
| Primary Care, Adult | Adults | 100.0% | >99.9% |
| Primary Care, Pediatric | Children and adolescents | 100.0% | 97.7% |
| Physician Specialists | | | |
| Allergist, Adult | Adults | 95.1% | 93.4% |
| Allergist/Immunologist, Pediatric | Children and adolescents | 78.0% | 71.8% |
| Audiologist, Adult | Adults | 100.0% | 100.0% |
| Audiologist, Pediatric | Children and adolescents | 0.0% | 0.0% |
| Cardiologist, Adult | Adults | 100.0% | 100.0% |
| Cardiologist, Pediatric | Children and adolescents | 100.0% | 100.0% |
| Dermatologist, Pediatric | Children and adolescents | >99.9% | 98.0% |
| Endocrinologist, Pediatric | Children and adolescents | >99.9% | 99.3% |
| Gastroenterologist, Pediatric | Children and adolescents | >99.9% | 98.2% |
| General Surgeon | All members | 100.0% | 100.0% |
| Neurologist, Adult | Adults | 100.0% | 99.9% |
| Neurologist, Pediatric | Children and adolescents | >99.9% | 99.3% |
| Obstetrician/Gynecologist or Other Maternity Provider | Females, ages 13 and older | 100.0% | 100.0% |
| Oncologist, Adult | Adults | 99.9% | 99.6% |
| Ophthalmologist, Adult | Adults | 99.9% | 99.5% |
| Ophthalmologist, Pediatric | Children and adolescents | 100.0% | 100.0% |
| Optometrist | All members | 100.0% | 100.0% |
| Orthopedic Surgeon, Pediatric | Children and adolescents | 0.0% | 0.0% |
| Orthopedist, Adult | Adults | 100.0% | 100.0% |
| Orthopedist, Pediatric | Children and adolescents | 0.0% | 0.0% |
| Otolaryngologist, Adult | Adults | 100.0% | >99.9% |
| Otolaryngologist, Pediatric | Children and adolescents | 92.2% | 81.6% |



| | | Percent of Members With Access Within Time or Distance Standards | |
|--|----------------------------|---|----------|
| Provider Category | Member Population | Time | Distance |
| Pediatrician, Developmental- Behavioral | Children and adolescents | 71.3% | 49.2% |
| Plastic Surgeon, Adult | Adults | 93.0% | 91.4% |
| Plastic Surgeon, Pediatric | Children and adolescents | 0.0% | 0.0% |
| Podiatry, Adult | Adults | 100.0% | 100.0% |
| Psychiatrist, Adult | Adults | 99.8% | 98.9% |
| Psychiatrist, Pediatric | Children and adolescents | 100.0% | 100.0% |
| Psychologist | All members | 99.8% | 97.2% |
| Thoracic Surgeon, Adult | Adults | 95.7% | 94.8% |
| Urologist, Adult | Adults | 100.0% | 100.0% |
| Urologist, Pediatric | Children and adolescents | >99.9% | 98.0% |
| Hospital Services | | | |
| Hospital—General Acute Care | All members | 100.0% | 100.0% |
| Hospital—Maternity | Females, ages 13 and older | 0.0% | 0.0% |
| Hospital—Level 3/4 Neonatal Intensive Care | All members | 0.0% | 0.0% |
| Hospital—Level 1 Major Trauma Treatment | All members | 0.0% | 0.0% |
| Hospital—Diagnostic Cardiac Catheterization | All members | 0.0% | 0.0% |
| Hospital—Open-Heart Surgery Services | All members | 0.0% | 0.0% |
| Hospital—Therapeutic Radiation | All members | 66.0% | 59.4% |
| Hospital/Short Term Facility For Inpatient Medical Rehabilitation Services | All members | 94.7% | 92.3% |
| Short Term Care Facility for Involuntary Psychiatric Admissions | All members | 0.0% | 0.0% |
| General Inpatient Psychiatric | All members | 99.9% | 97.3% |



| | | Percent of Members With Access Within Time or Distance Standards | |
|---|--------------------------------|--|----------|
| Provider Category | Member Population | Time | Distance |
| Diagnostic Services | | | |
| CAT Scan Provider | All members | 0.0% | 0.0% |
| Imaging Provider (Ultrasound & X-Ray) Provider | All members | 39.3% | 29.5% |
| Magnetic Resonance Imaging Center | All members | 94.6% | 93.2% |
| Laboratory | All members | 84.6% | 88.0% |
| Other Facilities and Services | | | |
| Pharmacy | All members | 100.0% | 99.6% |
| Durable Medical Equipment (DME) | All members | >99.9% | 99.8% |
| Adult Medical Daycare | Adults | 99.2% | 93.9% |
| Family Planning | All members, ages 13 and older | 98.1% | 95.9% |
| Licensed Renal Dialysis Provider | All members | 100.0% | >99.9% |
| Office Based Physical Therapist/Occupational Therapist/Speech Therapist | All members | 100.0% | 100.0% |
| Community Mental Health Center | All members | 100.0% | 100.0% |
| Hospice | Adults | 99.9% | 99.5% |
| Hospice | All members | >99.9% | 99.6% |
| Substance Use Disorder (SUD) | Services | | |
| SUD Master Licensed Alcohol & Drug Counselor | All members | 99.9% | 94.4% |
| Methadone Clinics | All members | 95.2% | 93.8% |
| SUD Comprehensive Program | All members | 95.1% | 93.9% |
| SUD Outpatient Program | All members | 98.2% | 97.5% |

Note: The time and distance standards take into account different driving conditions and average expected driving speeds. For example, for most specialists DHHS requires that 90 percent of members have one provider within 60 minutes or 45 miles. This sometimes produces fairly large differences in the percentage of members with access using the time standard versus the distance standard. The complete list of standards is in Appendix A.



Of the 61 time and distance standards that HSAG assessed, **WS** met the standard for 45 (73.8 percent). **WS** met all standards for primary care, other facilities and services such as pharmacies and DME providers, and SUD services. **WS** did not meet the standards for several physician specialists or for several categories of hospital and diagnostic services due to issues related to the data **WS** submitted to HSAG.

Among the physician specialist provider categories, **WS** did not meet the standards for the following pediatric provider categories: allergist/immunologist, audiologist, orthopedic surgeon, orthopedist, plastic surgeon, and developmental-behavioral pediatrician. The DHHS crosswalk defined several of these specialties through applicable taxonomy codes. Based on information HSAG collected during the virtual review, **WS** did not collect the taxonomy codes but identified these providers using a combination of provider specialty and input from the provider regarding whether or not the provider sees pediatric patients. This explains in large part the discrepancy between the plan's results reported in the Network.01 report and HSAG's results which used the taxonomy codes from DHHS' crosswalk definition.

For other provider types, **WS** did not provide any data in the provider file it submitted to HSAG that identified providers in seven of the 14 hospital service and diagnostic service provider categories. During the virtual review, **WS** was able to identify providers in these categories (e.g., hospital-maternity or computed tomography scan [CT or CAT scan providers]) but had not identified them in the data submitted to HSAG. Thus, although HSAG's analytic results show several failed standards, these failures are a result of **WS** omitting the data requested in the provider file, and do not reflect **WS**'s provider network. **WS's** validation scores reflected these data issues but still met the 90 percent score required to warrant HSAG's high confidence in the accuracy and reliability of the results, as discussed further in the "WS Validation Ratings" section.

Network Capacity Analysis

Table 2-8 displays the statewide network capacity analysis results for **WS** (i.e., the percentage of providers or programs licensed and practicing within New Hampshire that DHHS identified in its Network.01 report template. The residential SUD treatment program results should be considered for information only and interpreted with caution.

Provider CategoryDHHS StandardNumber (%) of Listed Providers ContractedOTP75% of 10 listed providers10 (100.0%)Residential SUD Treatment Program50% of 24 listed programs13 (54.2%)

Table 2-8—Statewide Network Capacity Analysis Results for WS

WS Validation Ratings

HSAG synthesized the ISCA and analytic results to arrive at a validation rating indicating HSAG's overall confidence that **WS** used acceptable methodology for all phases of design, data collection,



analysis, and interpretation of each network adequacy indicator. Table 2-9 summarizes HSAG's validation ratings for **WS** by indicator type, with **WS** receiving high confidence for all indicators.

Table 2-9—Summary of WS Validation Findings

| Network Adequacy Indicator Type | High Confidence | Moderate Confidence | Low Confidence | No Confidence/ Significant Bias |
|------------------------------------|--------------------|------------------------|-------------------|------------------------------------|
| Access and Availability (N=44) | 100% | 0% | 0% | 0% |
| Network Capacity (N=2) | 100% | 0% | 0% | 0% |
| Time and Distance (N=61) | 100% | 0% | 0% | 0% |

Strengths, Opportunities for Improvement, and Recommendations

By assessing **WS**'s performance and NAV reporting process, HSAG identified the following areas of strength and opportunities for improvement. Along with each area of opportunity, HSAG has also provided a recommendation to help target improvement.

Strengths

Strength #1: WS had sufficient policies and procedures in place to ensure timeliness and accuracy in data collection and management of data used to inform network adequacy standards and indicators calculation.

Opportunities for Improvement and Recommendations

Opportunity #1: HSAG did not identify any specific opportunities related to the data collection and management processes WS had in place to inform network adequacy standard and indicator calculations.

Recommendation: N/A

Opportunity #2: WS did not meet the 90 percent time and distance standards for several pediatric specialists. HSAG learned during the virtual review sessions that WS did not track taxonomy codes as DHHS recommended in its crosswalk. Instead, the MCO identified and reported providers who specialize in certain general areas (e.g. orthopedic surgery) and accept children as patients.

Recommendation: HSAG recommends that **WS** maintain current levels of access to care and continue to address network gaps for the following provider categories: pediatric allergist/immunologist, audiologist, orthopedic surgeon, orthopedist, and plastic surgeon as well as developmental behavioral pediatricians. **WS** should also consider collecting and using taxonomy codes in accordance with DHHS standards.



DQ

ISCA Findings and Data Validity

HSAG completed an ISCA for **DQ** and presents the following findings related to the data, methods, and results that the DO reported for its NAV.

Information Systems Data Processing Procedures and Personnel

HSAG evaluated the information system data processing procedures that **DQ** had in place to support network adequacy indicator reporting, which included the following:

- **DQ** used Windward as the database management system to collect and maintain provider and member enrollment and eligibility data.
- **DQ** used Cactus as the database management system to store data related to provider credentialing.
- DQ sourced membership and provider data from its Enterprise Reporting structure, which generated a Multi-Use Directory Report (provider file) and Active Membership Detail Report (membership file) for integration into DQ's GeoAccess software, Quest Analytics.

HSAG evaluated the personnel that **DQ** had in place to support network adequacy indicator reporting, which included the following:

• DQ had eight programmers trained and capable of supporting network adequacy reporting activities. On average, the programmers had approximately 10 years of experience in the field.

HSAG identified no concerns with **DQ**'s information system data processing procedures or personnel.

Enrollment System

HSAG evaluated the information system and processes that **DQ** used to capture enrollment data for members to confirm that the system was capable of collecting data on member characteristics as specified by the State. HSAG's evaluation of **DQ**'s enrollment system included the following:

- DQ received enrollment and eligibility data for Medicaid members daily and monthly from the State, which included member effective and termination dates, via an SFTP site.
- **DQ** processed enrollment files daily through its proprietary electronic enrollment process and updated any changes in real-time in Windward.
- DQ received full files once per month and daily change files in the 834 file format from DHHS, processed enrollment files through Windward, and updated enrollment changes in near real-time.
- **DQ** conducted ongoing reconciliation and oversight of enrollment data, which included the following activities:



- DQ used the first full 834 file of the month to audit and verify coverage for members enrolled in Windward.
- DQ performed monthly reconciliation between Windward and the 834 enrollment data received from DHHS to ensure completeness and accuracy of enrollment data.
- DQ performed data integrity and accuracy testing between source systems and the EDW using QuerySurge, a tool designed to identify any variances that the DO needed to address to ensure data completeness.
- The **DQ** system captured and maintained both the state-issued Medicaid ID and system-generated ID.
- **DQ** identified member demographic updates based on the 834 file that DHHS provided.
- **DQ** used the 834 file to determine residence addresses. In the case of homelessness or PO Box, **DQ** would leave the residential address blank, as this was not a required field.

HSAG identified no concerns with **DQ**'s enrollment data capture, data processing, data integration, data storage, or data reporting.

Provider Data Systems

HSAG evaluated the information systems and processes that **DQ** used to capture provider data and identified the following:

- **DQ** ensured that data received from providers were accurate and complete by verifying the accuracy and timeliness of reported data.
- DQ had adequate data collection processes in place to ensure completeness and consistency.
- DQ collected data from providers to support the contracting and credentialing process in standardized formats to the extent feasible and appropriate.

HSAG's evaluation of **DQ**'s provider data system(s) included the following:

- **DQ** maintained provider credentialing data in Cactus.
- **DO** maintained provider network status data in Windward.
- DQ's credentialing specialist completed provider credentialing for primary dental providers (PDPs) and specialty dental providers (SPDs) using the Intelex workflow system.
- DQ's credentialing specialist reviewed the provider's CAQH standard application for accuracy and process verification. Once the credentialing specialist completed the review, DQ sent the files via a ticket process to a credentialing queue for the credentialing specialist to complete the provider credentialing process in Cactus. If the specialist discovered any errors, the provider credentialing process would pend until DQ received the needed files and the provider information was accurate.
- **DQ**'s dental director signed off on clean applications, and **DQ** notified the provider of enrollment via a welcome letter.



- DQ loaded and maintained provider network documentation in Windward for claims payment. The Provider Operations Team determined Medicaid enrollment prior to loading the provider details into Windward.
- DQ loaded one specialty for each provider and indicated the specialty in Windward. If a provider had a second specialty listed for a different location, DQ would assign the specialty to a different address in Windward. In Cactus, DQ would indicate multiple specialties as a provider having a "Primary" and a "Secondary" specialty.
- In Windward, **DQ** was able to access a specialist view to decipher whether the provider was practicing as a PDP or SDP for each location listed.
- **DQ** extracted data from Cactus and Windward for timely credentialing reporting. The credentialing progress start date was the date that **DQ** received the clean, complete application in Cactus. The end date was the date that **DQ** sent the provider notification of enrollment via the welcome letter. **DQ** tracked the start and end dates and filtered them by general providers and specialists.
- DQ's procedures for updating and maintaining provider data included the following:
 - DQ populated and updated the addresses, if needed, in the provider data information field in Windward first, and then updated the addresses in Cactus.
 - When provider data changed regarding new addresses or when a provider added an office location, the provider received a PDF fillable form via email or fax, which DQ required the provider to complete. Once the provider completed the update form, ServiceNow sent a ticket to the provider operations team, and DQ updated the information directly in Windward.
 - DQ had control processes built into Windward that prevented duplicate provider locations. Built-in controls included the use of the TIN search bar which allowed DQ staff to either choose an existing TIN to avoid duplicates or create a new location that DQ attached to the provider's list of locations when updating provider data information.
 - DQ verified service locations and provider phone numbers through a quarterly validation process.

HSAG identified no concerns with **DQ**'s provider data capture, data processing, data integration, data storage, or data reporting.

Delegated Entity Data and Oversight

HSAG's assessment of **DQ**'s delegated entity data and oversight included the following:

• **DQ** did not rely on any external delegated entity data for the purpose of network adequacy indicator reporting during the reporting period in scope of review.

Assessment of Network Adequacy Methods

HSAG assessed **DQ**'s methodologies for assessing network adequacy.



- DQ used Quest Analytics to calculate and report time and distance indicators as required by the State.
- DQ described appropriate sampling methodologies to ensure a statistically valid sample size, random selection of providers, and systematic documentation and calculation of survey results as required by the State.
- DQ selected methods to calculate all indicators that were appropriate to the State Medicaid population(s).

HSAG identified no concerns with **DQ**'s methods for assessing network adequacy.

Network Adequacy Indicator Reporting of Results

HSAG assessed **DQ**'s network adequacy indicator reporting processes, and the following summarizes the findings:

- DQ maintained data control procedures to ensure accuracy and completeness of data merges from Windward by utilizing QuerySurge to identify variances requiring action. DQ also reconciled against DQ's general ledger to ensure data had been captured accurately. DQ also performed data mapping in Quest Analytics Suite for both the Enterprise Reporting Multi-Use Directory Report (provider file) and Active Membership Detail Report (membership file).
- DQ conducted data reasonability checks on the provider file and membership file by completing month-over-month comparisons against prior member and provider data files, and likewise compared the output against prior reports.
- DQ produced network adequacy indicator results using Quest Analytics Suite. DQ used Quest
 Analytics software to geocode member and provider data to convert addresses into geographic
 coordinates and to process these data into the time and distance metrics required by the State.
- **DQ** maintained network adequacy indicator reports by exporting the reports and storing iterations in a secure folder, according to run date. Multiple **DQ** teams (e.g., Provider Intelligence and Client Engagement) validated network adequacy reports.
- **DQ** conducted data quality checks at multiple points in the network adequacy indicator calculation process to review the accuracy of its reporting programs.
- To ensure continuity of network adequacy indicator production, **DQ** maintained copies of previous reports at a designated path in PDF format, by run date.

HSAG identified no concerns with DQ's network adequacy indicator results or reporting processes.

Assessment of Data Validity

HSAG evaluated and assessed the data methods that **DQ** used to calculate results generated for each network adequacy indicator in scope of NAV. HSAG used indicator-specific worksheets to generate a validation rating that reflects HSAG's overall confidence that **DQ** used an acceptable methodology for all phases of design, data collection, analysis, and interpretation of the network adequacy indicator.



| Overall, HSAG determined that the data collection procedures in place at DQ were: |
|---|
| ✓ Acceptable☐ Not acceptable |
| Overall, HSAG determined that the network adequacy methods in place at DQ were: |
| |
| Overall, HSAG determined that DQ 's network adequacy results were: |
| |

Analytic Findings

HSAG performed independent analyses of **DQ**'s compliance with time and distance and network capacity standards. This section presents the results.

Time and Distance Standards

DHHS has set a minimum threshold of 90 percent for compliance with the time and distance standards, which can be satisfied if the DO meets either the time or distance requirement. This is the first year of activity for **DQ** in New Hampshire, and it met the time or distance standards for 93.3 percent of the dental service types assessed for SFY 2024. Table 2-10 displays the percentage of **DQ**'s members who have the access to care required by contract standards for all applicable dental service types. Red shading indicates the DO did not meet minimum time and distance standards for a specific provider service types.

Table 2-10—Percentage of Members With Required Access to Care by Dental Service Types for DQ

| | Percent of Members With Access Within Time or Distance Standards | | | | | | | |
|--------------------------------|--|----------|--------|----------------|--------|----------|--|--|
| | Urban Counties Middle Counties | | | Rural Counties | | | | |
| Type of Service | Time | Distance | Time | Distance | Time | Distance | | |
| Dental Diagnostic Services | 98.0% | 92.6% | 100.0% | 96.6% | 100.0% | 100.0% | | |
| Dental Preventive Services | 98.0% | 92.3% | 100.0% | 96.6% | 100.0% | 100.0% | | |
| Dental Restorative Services | 98.0% | 92.3% | 100.0% | 96.6% | 100.0% | 100.0% | | |



| | Percent of Members With Access Within Time or Distance Standards | | | | | | |
|--|--|---|--------|---------------|--------|----------|--|
| | Urban C | Urban Counties Middle Counties Rural Counties | | | | | |
| Type of Service | Time | Distance | Time | Time Distance | | Distance | |
| Dental Oral and Maxillofacial Surgery | 99.3% | 95.6% | 96.4% | 77.6% | 83.9% | 1.6% | |
| Dental Adjunctive General Services | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | |

Note: The time and distance standards vary by urbanicity, taking into account different driving conditions and average expected driving speeds. For example, the standard for oral and maxillofacial surgeons in rural counties is one provider within 120 minutes or 80 miles. In a rural county with average driving speeds of 55 mph, this means that a member could potentially reach a provider 110 miles from their residence in two hours. This sometimes produces fairly large differences in the percentage of members with access using the time standard versus the distance standard. The list of standards is in Appendix A.

Of the 15 time and distance standards that HSAG assessed, **DQ** met the standards for 14 (93.3 percent). Of the five types of dental service types that HSAG assessed, **DQ** met the standards across all three urbanicities for four out of the five service types. **DQ** did not meet the standards for dental oral and maxillofacial surgery in rural counties, although it met the standards for those providers in urban and middle counties.

DQ Validation Ratings

Based on the ISCA results combined with HSAG's analytic validation of each indicator, HSAG assessed whether network adequacy indicator results were valid, accurate, and reliable, and if the DO's interpretation of data was accurate.

Table 2-11 summarizes HSAG's validation ratings for **DQ**, by indicator type, with **DQ** receiving high confidence for both access and availability and time and distance indicators.

| Network Adequacy Indicator Type | High Confidence | Moderate Confidence | Low Confidence | No Confidence/ Significant Bias |
|------------------------------------|--------------------|------------------------|-------------------|------------------------------------|
| Access and Availability (N=44) | 100% | 0% | 0% | 0% |
| Time and Distance (N=15) | 100% | 0% | 0% | 0% |

Table 2-11—Summary of DQ Validation Findings

Strengths, Opportunities for Improvement, and Recommendations

By assessing **DQ**'s performance and NAV reporting process, HSAG identified the following areas of strength and opportunities for improvement. Along with each area of opportunity, HSAG has also provided a recommendation to help target improvement.



Strengths

Strength #1: DQ had sufficient policies and procedures in place to ensure timeliness and accuracy in data collection and management of data used to inform network adequacy standards and indicators calculation.

Strength #2: DQ met the State's time and distance standards for all five dental service types in urban and middle counties and four of the five service types in rural counties.

Opportunities for Improvement and Recommendations

Opportunity #1: HSAG did not identify any specific opportunities related to the data collection and management processes DQ had in place to inform network adequacy standard and indicator calculations.

Recommendation: N/A

Opportunity #2: DQ did not meet the 90 percent time and distance standard for one dental service type, oral maxillofacial surgery, in rural counties.

Recommendation: HSAG recommends that **DQ** maintain current levels of access to care and continue to address network gaps in rural counties for oral maxillofacial surgery.





Conclusions

While the NAV process may focus on analyzing different aspects of provider networks and members' access to care, this SFY 2024 NAV focused on the ISCA, network capacity and time and distance analyses for specified provider categories using the ISCAT and supporting documentation, as well as member and provider data files that each MCO submitted to HSAG.

The MCEs performed very well. HSAG has high confidence in the MCE-reported data, methods, and results. The time and distance study confirmed that the MCEs met the quantitative standards the State has set for ensuring that the provider networks are adequate in number and location to meet the needs of at least 90 percent of their Medicaid members.

HSAG aligned its SFY 2024 MCO analysis with the reporting template MCOs are required to submit, examining access to several additional provider types for the first time. This is also the first year HSAG analyzed access to a variety of dental service types, due to the addition of a DO which began operation in 2023. All MCEs met the time and distance standards for most of these additional provider and service types, and the results provide a broader understanding of the access to care provided by the MCEs.

Overall the MCEs performed well in the time and distance analysis across all provider types, with three performing above the 90 percent threshold for compliance for the NAV indicators (NHHF 98.4 percent, ACNH 95.0 percent, and DQ 93.3 percent). The final MCE, WS, would likely have scored over the threshold if the provider data it submitted to HSAG had identified providers for several provider types included in its report to DHHS.⁴

All three MCOs provided 100 percent of their members with access to at least two adult and pediatric PCPs within the time and distance standards. All three MCOs surpassed the 90 percent threshold for access to hospitals, psychiatric inpatient care, pharmacies, adult medical daycare, office based physical, occupational and speech therapists, and hospice care, as well as several types of provider assessed for the first time this year including family planning providers, licensed renal dialysis providers, and community mental health centers.

DHHS monitors access to SUD services using both time and distance standards and, for two services, network capacity standards. All three MCOs met the network capacity standards for contracting with 75 percent of the 10 OTP providers identified in DHHS' provider list, in fact contracting with all of the OTP providers. Two of the three MCOs (NHHF and WS) contracted with 54.2 percent of the listed

⁴ The provider file WS submitted to HSAG did not identify providers in about half of the hospital service and diagnostic service provider categories required in the DHHS report (e.g., hospital-maternity, hospital-open heart surgery, or CAT scan providers). During its virtual review, HSAG confirmed that WS was able to identify contracted providers in those categories. Thus, HSAG's analytic results which show several failed standards reflect an omission of data in the file submitted to HSAG rather than gaps in WS's provider network.



residential SUD treatment programs, and **ACNH** contracted with 29.2 percent of those programs. Since the list of SUD programs in DHHS' Network.01 report template does not reflect changes in the provider landscape since 11/07/2022, these results are being considered as informational only, and should be interpreted with caution. However, at least 90 percent of each of the MCO's members had access to at least one residential SUD treatment program within the time and distance standards.

The MCOs have opportunities for improvement related to certain types of pediatric specialists, most notably pediatric ophthalmologists, and to a lesser extent pediatric allergy/immunology specialists and developmental-behavioral pediatricians. The DO could improve by adding oral maxillofacial surgeons in rural counties.

Analytic Considerations

Various factors associated with the SFY 2024 NAV may affect the validity or interpretation of the results presented in this report, including, but not limited to, the following analytic considerations and data-related caveats:

- Time and distance results summarize the geographic distribution of a provider network relative to member residences and may not fully reflect the availability of providers (or appointments) at given office locations. These general statistics do not take into account other issues known to impact access such as whether a specific provider is accepting new Medicaid patients at a specific location or how active the provider is in the Medicaid program.
- When evaluating the results presented in this report, note that provider data which the health plans supplied may not include providers contracted with the health plans under limited use contracts or single case agreements.
- DHHS recognizes that some of the provider lists developed for its network capacity standards report template do not reflect changes in the provider landscape after November 7, 2022. The MCOs submitted data from a later time period; and NPI, provider name, and address discrepancies made it difficult for HSAG to identify reliable matches between the lists and the plan data. Although HSAG was able to find reliable matches between the provider data and the list of OTP providers, HSAG found it more difficult to find reliable matches with the list of SUD residential providers. At best, two MCOs were able to contract with only slightly over 50 percent of the listed providers, and they presented evidence that called into question whether those providers are still practicing in New Hampshire. DHHS should continue to consider working toward a more objective and timely method for identifying the denominator for this indicator in future reports. DHHS has asked the MCOs to report their results as requested in the template; however, users of this report should consider the results as informational only and interpret them with caution due to known issues with defining the denominators.



Statewide Recommendations

- DHHS' network capacity standards for SUD provider types require the MCOs to contract with a minimum percentage of four types of SUD providers or programs licensed and practicing in the state.⁵ DHHS prepopulates a list of relevant providers in its template for the Network.01 report, to be completed by the MCOs. HSAG recommends that DHHS update that provider list on at least an annual basis to support a timely, and more meaningful assessment of the capacity of the MCOs' networks to provide these services.
- DHHS should continue to review provider categories for which MCEs did not meet the geographic access standards, with the goal of determining whether or not the MCEs' failure to meet the standard(s) was the result of a lack of providers, lack of providers willing to contract with Medicaid, or simply providers unwilling to contract with a given MCE. Future analyses could also evaluate the extent to which the MCEs have requested exemptions from DHHS for provider categories for which providers may not be available or willing to contract with the MCEs and DHHS' disposition of those requests.
- DHHS should continue to work with HSAG and the MCEs to improve the quality of reported data.
 DHHS could encourage MCEs to carefully distinguish between individual and organizational or
 facility records for provider types that include both individual and organizational or facility
 providers. For example, HSAG did not accept an MCO's listing of an individual physician as
 meeting the standard for access to an SUD residential treatment facility.
- In addition to assessing the number, distribution, and availability of providers, DHHS may consider reviewing patient satisfaction survey results and grievance and appeal data to evaluate the degree to which members are satisfied with their access to providers.
- HSAG recommends that the MCEs continue to monitor member access through network adequacy assessments based on the State's expectations.

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⁵ The SUD providers governed by the network adequacy standards are buprenorphine prescribers, master licensed alcohol and drug counselors (MLADCs), opioid treatment providers (OTPs), and residential SUD treatment programs. Per guidance from DHHS, HSAG only calculated results for OTPs and residential SUD treatment programs during SFY 2024.



Appendix A. Network Adequacy Standards

DHHS' quantitative standards for network adequacy are found in its managed care contracts and listed in regular provider network reports submitted by the MCEs via templates provided by DHHS. DHHS provided HSAG with specifications for these reports as well as copies of communications regarding the intent behind the standards that occurred between DHHS and the MCEs.

MCO Network Adequacy Standards

For the MCOs, network adequacy standards include maximum travel time or distance to providers, minimum network capacity standards, and timely access (or appointment availability) standards as described below. Note that HSAG did not conduct an independent analysis of compliance with the timely access standards, but HSAG did assess the MCOs' data, methodologies, and reporting processes as part of the ISCA findings and provided the results with validation scores.

Time and Distance

DHHS requires MCOs to submit provider network reports annually and on an ad hoc basis using DHHS report templates. Table A-1 presents the maximum time and distance standards for all provider categories required to report for network adequacy validation.

Table A-1—MCO Provider Time or Distance Standards

| Provider Category | Standard ¹ |
|--------------------------|--|
| Adult Primary Care (PCP) | At least 90 percent of members must have access to two adult primary care providers (2) within 40 minutes or 15 miles of their residence |
| Adult Medical Daycare | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Hospice | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Allergist | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Audiology | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Cardiologist | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| CAT Scan Provider | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Child Primary Care | At least 90 percent of members must have two (2) within forty (40) minutes or fifteen (15) miles |



| Provider Category | Standard ¹ |
|--|---|
| Community Mental Health Center | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Developmental-Behavioral Pediatrician | At least 90 percent of members must have one (1) within forty-five (45) minutes or twenty-five (25) miles |
| Durable Medical Equipment (DME) | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Family Planning | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| General Inpatient Psychiatric | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| General Surgeon | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Hospice | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Hospital—Diagnostic Cardiac Catheterization | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Hospital—General Acute Care | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Hospital—Level 1 Major Trauma Treatment | At least 90 percent of members must have one (1) within one hundred twenty (120) minutes or eighty (80) miles |
| Hospital—Level 3/4 Neonatal Intensive Care | At least 90 percent of members must have one (1) within one hundred twenty (120) minutes or eighty (80) miles |
| Hospital—Maternity | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Hospital—Open-Heart Surgery Services | At least 90 percent of members must have one (1) within one hundred twenty (120) minutes or eighty (80) miles |
| Hospital—Therapeutic Radiation | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Imaging Provider (Ultrasound & X-Ray) Provider | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Laboratory | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Licensed Renal Dialysis Provider | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Magnetic Resonance Imaging Center | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Methadone Clinics | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |



| Provider Category | Standard ¹ |
|--|---|
| Neurologist | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Obstetrician/Gynecologist or Other Maternity Provider | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Oncologist | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Optometrist | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Ophthalmologist | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Orthopedist | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Otolaryngologist | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Pediatric Allergist/Immunologist | At least 90 percent of members must have one (1) within one hundred twenty (120) minutes or eighty (80) miles |
| Pediatric Audiologist | At least 90 percent of members must have one (1) within one hundred twenty (120) minutes or eighty (80) miles |
| Pediatric Cardiologist | At least 90 percent of members must have one (1) within one hundred twenty (120) minutes or eighty (80) miles |
| Pediatric Dermatologist | At least 90 percent of members must have one (1) within one hundred twenty (120) minutes or eighty (80) miles |
| Pediatric Endocrinologist | At least 90 percent of members must have one (1) within one hundred twenty (120) minutes or eighty (80) miles |
| Pediatric Gastroenterologist | At least 90 percent of members must have one (1) within one hundred twenty (120) minutes or eighty (80) miles |
| Pediatric Neurologist | At least 90 percent of members must have one (1) within one hundred twenty (120) minutes or eighty (80) miles |
| Pediatric Ophthalmologist | At least 90 percent of members must have one (1) within one hundred twenty (120) minutes or eighty (80) miles |
| Pediatric Orthopedic Surgeon | At least 90 percent of members must have one (1) within one hundred twenty (120) minutes or eighty (80) miles |
| Pediatric Orthopedist | At least 90 percent of members must have one (1) within one hundred twenty (120) minutes or eighty (80) miles |
| Pediatric Otolaryngologist | At least 90 percent of members must have one (1) within one hundred twenty (120) minutes or eighty (80) miles |
| Pediatric Plastic Surgeon | At least 90 percent of members must have one (1) within one hundred twenty (120) minutes or eighty (80) miles |



| Provider Category | Standard ¹ |
|--|---|
| Pediatric Psychiatrist | At least 90 percent of members must have one (1) within one hundred twenty (120) minutes or eighty (80) miles |
| Pediatric Urologist | At least 90 percent of members must have one (1) within one hundred twenty (120) minutes or eighty (80) miles |
| Pharmacy | At least 90 percent of members must have one (1) within forty-five (45) minutes or fifteen (15) miles |
| Office Based Physical Therapist/Occupational Therapist/Speech Therapist | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Plastic Surgeon | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Podiatry | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Psychiatrist | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Psychologist | At least 90 percent of members must have one (1) within forty-five (45) minutes or twenty-five (25) miles |
| Short Term Care Facility for Involuntary Psychiatric Admissions | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Hospital/Short Term Facility For Inpatient Medical Rehabilitation Services | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| SUD Comprehensive Program | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| SUD Master Licensed Alcohol & Drug Counselor | At least 90 percent of members must have one (1) within forty-five (45) minutes or fifteen (15) miles |
| SUD Outpatient Program | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Thoracic Surgeon | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |
| Urologist | At least 90 percent of members must have one (1) within sixty (60) minutes or forty-five (45) miles |

¹ The table presents time and distance standards in minutes of driving time and miles of driving distance. MCEs need only meet one or the other.

Network Capacity Standards

DHHS has set network capacity standards for two SUD provider types, requiring that each MCE contract with a specified percentage of all such providers licensed and practicing in New Hampshire.



Table A-2—MCO Network Capacity Standards

| Provider Type | Standard |
|--|--|
| Opioid (Methadone) Treatment Providers (OTP) | MCO must contract with at least 75 percent of opioid treatment providers licensed and practicing in the state. |
| Residential Substance Use Disorder Treatment Programs | MCO must contract with at least 50 percent of Residential Substance Use Disorder Treatment Programs licensed and practicing in the state |

Access and Availability (Timely Access) Standards

DHHS has set timely access standards for MCOs and requires that the MCOs conduct annual surveys and activities to assess whether members have access to care within reasonable time limits. Table A-3 provides the network timely access standards applicable to MCOs. The standards vary by provider category, as indicated.

Table A-3—MCO Timely Access Standards With Percentage Thresholds by Provider Type

| Standard | PCPs | Adult Specialist | Pediatric Specialist | MH Providers Adult | MH Providers Pediatric | SUD Counselor | SUD Programs |
|--|------|---------------------|-------------------------|--------------------------|------------------------------|------------------|-----------------|
| The percentage of providers that make services available for members 24 hours a day and 7 days a week when medically necessary | 80% | 50% | 75% | 90% | 90% | 90% | 90% |
| The percentage of providers that offer hours of operation for Medicaid members that are no less than the hours offered to commercial or Medicaid FFS enrollees | 100% | 100% | 100% | 100% | 100% | 100% | 100% |
| The percentage of PCPs that offer after-hours office care in the evenings | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| The percentage of PCPs that offer after-hours office care on weekends | N/A | N/A | N/A | N/A | N/A | N/A | N/A |



| Standard | PCPs | Adult Specialist | Pediatric Specialist | MH Providers Adult | MH Providers Pediatric | SUD Counselor | SUD Programs |
|---|------|---------------------|-------------------------|--------------------------|------------------------------|------------------|-----------------|
| The percentage of providers that offer appointments to Medicaid members for nonsymptomatic (i.e., preventive care) office visits within 45 calendar days | 90% | 50% | 75% | N/A | N/A | N/A | N/A |
| The percentage of providers that offer appointments to standard Medicaid members for non-urgent, symptomatic (i.e., routine care) visits within 10 days (business days for behavioral health and calendar days for non-behavioral health) | 100% | 70% | 70% | 60% | 60% | 80% | 80% |
| The percentage of providers that offer appointments for Medicaid members for urgent, symptomatic conditions within 48 hours | 100% | 70% | 70% | 60% | 60% | 60% | 60% |
| The percentage of behavioral health providers that offer care within six hours for a non-life threatening emergency | N/A | N/A | N/A | 40% | 40% | 40% | 40% |
| The percentage of providers that provide physical access, reasonable accommodations, and accessible equipment for Medicaid enrollees with physical or mental disabilities | 100% | 100% | 100% | 100% | 100% | 100% | 100% |



DO Network Adequacy Standards

Time and Distance

DHHS requires the DO to submit provider network reports monthly through March 2024, and quarterly thereafter (July 2024, October 2024, January 2025, and April 2025) using the report template that DHHS provided. Table A-4 presents the maximum time and distance standards for all dental service reporting categories. Standards differ by type of dental services rather than by type of dental provider, with the allowed time or distance varying by whether a member resides in an urban, middle, or rural county as defined by DHHS.

Table A-4—DO Time or Distance Standards by Dental Service Type and Urbanicity¹

| Service/Provider Type | Standard for Urban Counties | Standard for Middle Counties | Standard for Rural Counties |
|--|---|---|---|
| Dental Diagnostic Services | At least 90 percent of members must have one (1) within fifteen (15) minutes or ten (10) miles | At least 90 percent of members must have one (1) within forty (40) minutes or twenty (20) miles | At least 90 percent of members must have one (1) within sixty (60) minutes or thirty (30) miles |
| Dental Preventive Services | At least 90 percent of members must have one (1) within fifteen (15) minutes or ten (10) miles | members must have one (1) members must have one (1) within fifteen (15) minutes within forty (40) minutes | |
| Dental Restorative Services | At least 90 percent of members must have one (1) within fifteen (15) minutes or ten (10) miles | At least 90 percent of members must have one (1) within forty (40) minutes or twenty (20) miles | At least 90 percent of members must have one (1) within sixty (60) minutes or thirty (30) miles |
| Dental Oral and Maxillofacial surgery | At least 90 percent of members must have one (1) within thirty (30) minutes or twenty (20) miles | At least 90 percent of members must have one (1) within eighty (80) minutes or forty (40) miles | At least 90 percent of members must have one (1) within one hundred and twenty (120) minutes or eighty (80) miles |
| Dental Periodontics | N/A | N/A | N/A |
| Dental Prosthodontics | N/A | N/A | N/A |
| Dental Adjunctive General Services | At least 90 percent of members must have one (1) within thirty (30) minutes or twenty (20) miles | At least 90 percent of members must have one (1) within eighty (80) minutes or forty (40) miles | At least 90 percent of members must have one (1) within one hundred and twenty (120) minutes or eighty (80) miles |

¹ The table presents time and distance standards in minutes of driving time and miles of driving distance. DHHS requires that 90 percent of adult members have access to at least one provider of specified dental services within the driving time or distance standard across all dental service types and county classifications.



Access and Availability (Timely Access) Standards

Table A-5 provides the network timely access standards applicable to the DO. The table describes the related standards, with the applicable thresholds, which vary according to whether a provider is a primary dental provider or a dental specialist.

Table A-5—DO Timely Access Standards With Percentage Thresholds by Provider Type¹

| Standard | Threshold for Primary Dental Providers | Threshold for Dental Specialists |
|---|--|-------------------------------------|
| The percentage of dental providers making services available for members 24 hours a day and 7 days a week when medically necessary | 80% | 50% |
| The percentage of dental providers offering hours of operation for Medicaid members that are no less than the hours offered to commercial or Medicaid FFS enrollees | 100% | 100% |
| The percentage of dental providers offering appointments to Medicaid members for non-symptomatic (i.e., preventive care) office visits within 45 calendar days | 90% | 50% |
| The percentage of dental providers offering appointments to standard Medicaid members for non-urgent, symptomatic (i.e., routine care) visits within 10 days | 100% | 70% |
| The percentage of dental providers offering appointments for Medicaid members for urgent, symptomatic conditions within 48 hours | 100% | 70% |
| The percentage of dental providers providing physical access, reasonable accommodations, and accessible equipment for Medicaid enrollees with physical or mental disabilities | 100% | 100% |

¹ Primary dental providers are general dentists. Dental specialists for purposes of these standards are dentists who have a specialty of oral and maxillofacial surgery. Unlike the time and distance standards, the timely access standards are the same across all urbanicities.



Appendix B. Methodology

Appendix B describes the DHHS-approved methodology for the SFY 2024 NAV activities, including HSAG's NAV analysis and its ISCA-specific methodology and activities.

ISCA Methodology

Validation of network adequacy consists of several activities that fall into three phases of activities: (1) planning, (2) analysis, and (3) reporting, as outlined in the CMS EQR Protocol 4. To complete validation activities for the MCEs, HSAG obtained all DHHS-defined network adequacy standards and indicators that DHHS requires for validation.

HSAG prepared and submitted a document request packet to each MCE outlining the activities that HSAG conducted during the validation process. The document request packet included a request for documentation to support HSAG's ability to assess the MCEs' information systems and processes, network adequacy indicator methodology, and accuracy in network adequacy reporting at the indicator level. Documents that HSAG requested included an ISCAT, a timetable for completion, and instructions for submission. HSAG worked with the MCEs to identify all data sources informing calculation and reporting at the network adequacy indicator level. HSAG obtained data and documentation from the MCEs, such as network data files or directories and member enrollment files, through a single documentation request packet that HSAG provided to each MCE.

HSAG hosted an MCE-wide webinar focused on providing technical assistance to the MCEs to develop a greater understanding of all activities associated with NAV, standards/indicators in the scope of validation, helpful tips on how to complete the ISCAT, and a detailed review of expected deliverables with associated timelines.

HSAG conducted validation activities via interactive virtual review, which this report refers to as "virtual review," as these activities are the same in both virtual and on-site formats.

Technical Methods of Data Collection and Analysis

The CMS EQR Protocol 4 identifies key activities and data sources needed for NAV. The following list describes the types of data collected and how HSAG conducted an analysis of these data:

• Information systems underlying network adequacy monitoring: HSAG conducted an ISCA by using each MCE's completed ISCAT and relevant supplemental documentation to understand the processes for maintaining and updating provider data, including how the MCE tracks providers over time, across multiple office locations, and through changes in participation in the MCE's network. HSAG used the ISCAT to assess the ability of the MCE's information systems to collect and report accurate data related to each network adequacy indicator. To do so, HSAG sought to understand the MCE's IT system architecture, file structure, information flow, data processing procedures, and



completeness and accuracy of data related to current provider networks. HSAG thoroughly reviewed all documentation, noting any potential issues, concerns, and items that needed additional clarification.

- Validate network adequacy logic for calculation of network adequacy indicators: HSAG required each MCE that calculated the DHHS-defined indicators to submit documented code, logic, or manual workflows for each indicator in the scope of the validation. HSAG identified whether the required variables were in alignment with the DHHS-defined indicators used to produce the MCE's indicator calculations. HSAG required each MCE that did not use computer programming language to calculate the performance indicators to submit documentation describing the steps the MCE took for indicator calculation.
- Validate network adequacy data and methods: HSAG assessed data and documentation from MCEs that included, but was not limited to, network data files or directories, member enrollment data files, and appointment availability surveys. HSAG assessed all data files used for network adequacy calculation at the indicator level for validity and completeness.
- Validate network adequacy results: HSAG assessed the MCE's ability to collect reliable and valid network adequacy monitoring data, use sound methods to assess the adequacy of its managed care networks, and produce accurate results to support MCE and DHHS network adequacy monitoring results. HSAG validated network adequacy reporting against DHHS-defined indicators. HSAG assessed whether the results were valid, accurate, and reliable, and if the MCE's interpretation of the data was accurate.
- **Supporting documentation**: HSAG requested documentation that would provide reviewers with additional information to complete the validation process, including policies and procedures, file layouts, data dictionaries, system flow diagrams, system log files, and data collection process descriptions. HSAG reviewed all supporting documentation, identifying issues or areas needing clarification for further follow-up.

Virtual Review Validation Activities

HSAG conducted a virtual review with each MCE. HSAG collected information using several methods, including interviews, system demonstrations, review of source data output files, observation of data processing, and review of final network adequacy indicator-level reports. The virtual review activities are described below:

- **Opening meeting:** The opening meeting included an introduction of the validation team and key MCE staff members involved in the NAV activities, the review purpose, the required documentation, basic meeting logistics, and organization overview.
- Review of the ISCAT and supporting documentation: HSAG designed this session to be interactive with key MCE staff members so that the validation team could obtain a complete picture of all steps taken to generate responses to the ISCAT and understand systems and processes for maintaining and updating provider data and assessing the MCE's information systems required for NAV. HSAG conducted interviews to confirm findings from the documentation review, expanded or



clarified outstanding issues, and verified source data and processes used to inform data reliability and validity of network adequacy reporting.

- Evaluation of underlying systems and processes: HSAG evaluated the MCE's information systems, focusing on the MCE's processes for maintaining and updating provider data; integrity of the systems used to collect, store, and process data; MCE oversight of external information systems, processes, and data; and knowledge of the staff members involved in collecting, storing, and analyzing data. Throughout the evaluation, HSAG conducted interviews with key staff members familiar with the processing, monitoring, reporting, and calculation of network adequacy indicators. Key staff members included executive leadership, enrollment specialists, provider relations, business analysts, data analytics staff, claims processors, and other front-line staff members familiar with network adequacy monitoring and reporting activities. Appendix D lists the MCE interviewees.
- Overview of data collection, integration, methods, and control procedures: The overview included discussion and observation of methods and logic used to calculate each network adequacy indicator. HSAG evaluated the integration and validation process across all source data and how the MCE produced the analytics files to inform network adequacy monitoring and calculation at the indicator level. HSAG also addressed control and security procedures during this session.

Network Adequacy Indicator Validation Rating Determinations

HSAG evaluated each MCE's ability to collect reliable and valid network adequacy monitoring data, use sound methods to assess the adequacy of its managed care networks, and produce accurate results to support MCE and DHHS network adequacy monitoring efforts.

HSAG used the CMS EQR Protocol 4 indicator-specific worksheets to generate a validation rating that reflects HSAG's overall confidence that the MCE used an acceptable methodology for all phases of design, data collection, analysis, and interpretation of the network adequacy indicators. HSAG calculated each network adequacy indicator's validation score by identifying the number of *Met* and *Not Met* elements recorded in the HSAG CMS EQR Protocol 4 Worksheet 4.6, noted in Table B-1.

Table B-1—Validation Score Calculation

| Worksheet 4.6 Summary |
|---|
| A. Total number of <i>Met</i> elements |
| B. Total number of <i>Not Met</i> elements |
| $Score = A / (A + B) \times 100$ |
| Number of <i>Not Met</i> elements determined to have significant bias on the results. |

Based on the results of the ISCA combined with the detailed validation of each indicator, HSAG assessed whether the network adequacy indicator results were valid, accurate, and reliable, and if the MCE's interpretation of data was accurate. HSAG determined validation ratings for each reported network adequacy indicator. The overall validation rating refers to HSAG's overall confidence that the



MCE used acceptable methodology for all phases of data collection, analysis, and interpretation of the network adequacy indicators. The CMS EQR Protocol 4 defines validation rating designations at the indicator level, as shown in Table B-2. HSAG assigns a rating once it has calculated the validation score for each indicator.

Table B-2—Indicator-Level Validation Rating Categories

| Validation Score | Validation Rating |
|---|---------------------|
| 90.0% or greater | High Confidence |
| 50.0% to 89.9% | Moderate Confidence |
| 10.0% to 49.9% | Low confidence |
| Less than 10% and/or any <i>Not Met</i> element has significant bias on the results | No Confidence |

Table B-3 and Table B-4 present sample validation rating determinations. Table B-3 presents an example of a validation rating determination based solely on the validation score, as there were no *Not Met* elements that were determined to have significant bias on the results, whereas Table B-4 presents an example of a validation rating determination that includes a *Not Met* element that had significant bias on the results.

Table B-3—Example Validation Rating Determination—No Significant Bias

| Worksheet 4.6 Summary | Worksheet 4.6 Result | Validation Rating Determination |
|--|-------------------------|---------------------------------------|
| A. Total number of <i>Met</i> elements | 16 | |
| B. Total number of <i>Not Met</i> elements | 3 | Moderate |
| Validation Score = $A/(A + B) \times 100\%$ | 84.2% | Confidence |
| Number of <i>Not Met</i> elements determined to have significant bias on the results | 0 | |

Table B-4—Example Validation Rating Determination—Includes Significant Bias

| Worksheet 4.6 Summary | Worksheet 4.6 Result | Validation Rating Determination |
|--|-------------------------|---------------------------------------|
| A. Total number of <i>Met</i> elements | 15 | |
| B. Total number of <i>Not Met</i> elements | 4 | |
| Validation Score = $A / (A + B) \times 100\%$ | 78.9% | No Confidence |
| Number of <i>Not Met</i> elements determined to have significant bias on the results | 1 | |



HSAG determined significant bias based on the magnitude of errors detected and not solely based on the number of elements *Met* or *Not Met*. HSAG determined that a *Not Met* element had significant bias on the results by:

- Requesting that the MCE provide a root cause analysis of the finding.
- Working with the MCE to quantify the estimated impact of an error, omission, or other finding on the indicator calculation.
- HSAG's NAV Oversight Review Committee reviewing the root cause, proposed corrective action, timeline for corrections, and estimated impact to determine the degree of bias.
- HSAG's NAV Oversight Review Committee finalizing a bias determination based on the following threshold:
 - The impact biased the reported network adequacy indicator result by more than 5 percentage points, the impact resulted in a change in network adequacy compliance (i.e., the indicator result changed from compliant to noncompliant or changed from noncompliant to compliant), or HSAG was unable to quantify the impact and therefore determined the potential for significant bias.

NAV Methodology

Technical Methods of Data Collection and Analysis

To conduct the NAV analysis, HSAG requested data from DHHS and the MCEs.

Member Data

HSAG requested Medicaid member files from DHHS and from each MCE. HSAG submitted a detailed member data requirements document to DHHS and the MCEs and allowed for a technical assistance call to review the data request in detail and clarify any questions regarding the data request. HSAG requested data for members actively enrolled in an MCE as of December 31, 2023, including these key data elements: member's street address, city, state, ZIP Code, date of birth, dates of enrollment, and MCE affiliation.

Provider Data

HSAG requested Medicaid provider files from DHHS reflecting all providers enrolled in the State's Medicaid program. From the MCEs, HSAG requested provider files reflecting all active providers serving its Medicaid members. HSAG requested the following key data elements: provider name, NPI, address, provider type, specialty, taxonomy codes, and New Hampshire Medicaid provider type codes, if available.



MCE Provider Network Reports

Table B-5 lists the annual and ad hoc network adequacy reports and data that the MCEs submitted to DHHS, along with their respective reporting dates. HSAG requested these reports from both the MCEs and DHHS.

Table B-5—Required Network Reports and Reporting Periods

| Report Name and Entity Submitting | | | Data Period | Date Submitted to DHHS | |
|---|---------------------------------|---------------------------------|-------------------------|--|--|
| MCOs | | | | | |
| Comprehensive Provider Network and Equal and Timely Access Annual Filing | Annual | Network.01_2021.5.4 | 1/1/2023– 12/31/2023 | 2/14/2024 | |
| Corrective Action Plan to Restore Provider Network Adequacy: Annual Template | Annual, and ad hoc if necessary | Network.10_2021.5.26 | 1/1/2023- 12/31/2023 | 2/14/2024 | |
| Access to Care Provider Survey | Annual | Network.11_2021.09.01 | 7/1/2022– 6/30/2023 | 8/14/2023 | |
| DO | | | • | | |
| Comprehensive Dental Provider Network and Equal and Timely Access Annual Filing ¹ | Annual, and monthly | 2023.08.22 DENTAL_Network.01 | 2/1/2024– 2/29/2024 | 4/12/2024 | |
| Corrective Action Plan to Restore Dental Provider Network Adequacy | Ad hoc if necessary | DENTAL_Network.02 | As applicable | 45 days after end of measurement period | |
| Access to Dental Care Provider Survey | Annual | DENTAL_Network.03 | 4/1/2023— 3/31/2024 | 5/15/2024 | |

¹ The Dental Annual Network report covers the data period of April 1, 2023, through June 30, 2024. However, the DO is currently conducting monthly network reporting during this first year of the contract, which commenced in April 2023. For this analysis, HSAG used the monthly file covering February 2024.

Methods of Analysis and How Conclusions Were Drawn

Time and Distance

For each MCE, HSAG calculated the percentage of members with required access according to the time and distance standards, and evaluated whether 90 percent of members met either the time or distance



standard. HSAG used Quest Analytics software to calculate the travel time and physical distance between the addresses of specific members for all provider categories identified in the analysis. HSAG also visually compared its results to MCE-submitted results included in the Network.01 and Dental Network.01 reports for general consistency and reasonability.

Network Capacity

For the two SUD provider types evaluated in this study, HSAG compared provider MCE-submitted data files to the SUD provider lists contained in the Network.01 template worksheet, SUD Provider Net, as shown in Table B-6. For each provider listed in the SUD Provider Net worksheet in the Network.01 report, HSAG assessed the extent to which every MCE-submitted provider record matched the listed provider information. For each listed provider and each submitted provider record, HSAG calculated a matching score based on provider category (ProvCat), NPI, provider name, street address, street name, city, and ZIP Code. HSAG sought exact matches on ProvCat, NPI, city, and ZIP Code, and also identified "fuzzy" (approximate) matches for provider name, street address, and street name. HSAG gave NPI substantial weight in the assessment, while HSAG gave ProvCat and fuzzy matches reduced weight. For each listed provider, HSAG identified the submitted provider record most closely resembling the listed provider and determined whether it should consider the submitted record a match. HSAG refined the algorithm making this determination to work around issues in the source data, such as missing NPI or missing address components in the SUD Provider Net list. HSAG reviewed these determinations and in a small number of instances reversed them based on detailed review.

Table B-6—MCE Provider Capacity Standards

| Provider Type/Service | Requirement |
|---------------------------------------|---|
| Opioid Treatment Programs (OTPs) | The MCO Participating Provider Network shall include seventy-five percent (75%) of the OTP providers licensed and practicing in New Hampshire, as set out in the Network.01 2021.5.4 template, Tab C, SUD Provider Net. |
| Residential SUD Treatment Programs | The MCO Participating Provider Network shall include fifty percent (50%) of all such providers licensed and practicing in New Hampshire, as set out in the Network.01 2021.5.4 template, Tab C, SUD Provider Net. |



Appendix C. MCO Statewide Comparative Results

Appendix C presents tables with comparative results across MCOs for time and distance standards and network capacity standards.

Statewide Time and Distance Results by MCO

Table C-1 displays the percentage of each MCO's members who had the access to care required by contract standards for all applicable provider categories, by MCO. Red shading indicates that the MCO did not meet minimum time and distance standards for a specific provider category.

Table C-1—Percentage of Members With Required Access to Care by Provider Category and MCO

| | | Percent of Members With Access Within Time or Distance Standards | | | | | |
|---|--------------------------|--|----------|--------|----------|--------|-----------|
| | | AC | NH | NHHF | | V | IS |
| Provider Category | Member Population | Time | Distance | Time | Distance | Time | Distance |
| Primary Care | | | | | | | |
| Primary Care, Adult | Adults | 100.0% | 99.9% | 100.0% | 99.9% | 100.0% | >99.9% |
| Primary Care, Pediatric | Children and adolescents | 100.0% | >99.9% | 100.0% | 99.9% | 100.0% | 97.7% |
| Physician Specialists | | | | | | | |
| Allergist, Adult | Adults | 99.9% | 98.1% | 99.9% | 97.6% | 95.1% | 93.4% |
| Allergist/Immunologist, Pediatric ¹ | Children and adolescents | 81.7% | 79.0% | 98.8% | 87.3% | 78.0% | 71.8% |
| Audiologist, Adult | Adults | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |



| | | Pe | rcent of Membe | ers With Access | Within Time or I | Distance Standa | rds |
|---|----------------------------|--------|----------------|-----------------|------------------|-----------------|----------|
| | | ACNH | | NHHF | | ws | |
| Provider Category | Member Population | Time | Distance | Time | Distance | Time | Distance |
| Audiologist, Pediatric | Children and adolescents | 100.0% | 100.0% | 100.0% | 100.0% | 0.0% | 0.0% |
| Cardiologist, Adult | Adults | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Cardiologist, Pediatric ¹ | Children and adolescents | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Dermatologist, Pediatric ¹ | Children and adolescents | 100.0% | 98.0% | >99.9% | 97.2% | >99.9% | 98.0% |
| Endocrinologist, Pediatric ¹ | Children and adolescents | 100.0% | 99.5% | >99.9% | 97.2% | >99.9% | 99.3% |
| Gastroenterologist, Pediatric ¹ | Children and adolescents | 100.0% | 99.5% | >99.9% | 97.2% | >99.9% | 98.2% |
| General Surgeon | All members | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Neurologist, Adult | Adults | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 99.9% |
| Neurologist, Pediatric ¹ | Children and adolescents | 100.0% | 99.4% | >99.9% | 97.2% | >99.9% | 99.3% |
| Obstetrician/Gynecologist or Other Maternity Provider | Females, ages 13 and older | 100.0% | 100.0% | 100.0% | >99.9% | 100.0% | 100.0% |
| Oncologist, Adult | Adults | 100.0% | 100.0% | 100.0% | 100.0% | 99.9% | 99.6% |
| Ophthalmologist, Adult | Adults | 97.6% | 95.6% | 99.9% | 99.2% | 99.9% | 99.5% |
| Ophthalmologist, Pediatric ¹ | Children and adolescents | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% | 100.0% |
| Optometrist | All members | 99.9% | 99.6% | 100.0% | 100.0% | 100.0% | 100.0% |



| | | Pe | ercent of Membe | ers With Access | Within Time or I | Distance Standa | rds |
|--|--------------------------|--------|-----------------|-----------------|------------------|-----------------|----------|
| | | ACNH | | NHHF | | ws | |
| Provider Category | Member Population | Time | Distance | Time | Distance | Time | Distance |
| Orthopedic Surgeon, Pediatric ¹ | Children and adolescents | 100.0% | 98.0% | 99.9% | 70.1% | 0.0% | 0.0% |
| Orthopedist, Adult | Adults | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Orthopedist, Pediatric | Children and adolescents | 100.0% | 98.0% | 100.0% | 100.0% | 0.0% | 0.0% |
| Otolaryngologist, Adult | Adults | 100.0% | >99.9% | 100.0% | >99.9% | 100.0% | >99.9% |
| Otolaryngologist, Pediatric ¹ | Children and adolescents | 100.0% | 98.0% | >99.9% | 97.2% | 92.2% | 81.6% |
| Pediatrician, Developmental-Behavioral ¹ | Children and adolescents | 74.2% | 53.0% | 91.6% | 78.1% | 71.3% | 49.2% |
| Plastic Surgeon, Adult | Adults | 93.4% | 91.7% | 99.6% | 98.7% | 93.0% | 91.4% |
| Plastic Surgeon, Pediatric | Children and adolescents | 100.0% | 98.0% | 100.0% | 100.0% | 0.0% | 0.0% |
| Podiatry, Adult | Adults | 100.0% | 100.0% | 100.0% | >99.9% | 100.0% | 100.0% |
| Psychiatrist, Adult | Adults | 100.0% | 100.0% | 100.0% | 100.0% | 99.8% | 98.9% |
| Psychiatrist, Pediatric | Children and adolescents | 100.0% | 100.0% | 100.0% | 99.5% | 100.0% | 100.0% |
| Psychologist | All members | 100.0% | 99.4% | 100.0% | 99.8% | 99.8% | 97.2% |
| Thoracic Surgeon, Adult | Adults | 95.8% | 93.7% | 94.6% | 94.1% | 95.7% | 94.8% |
| Urologist, Adult | Adults | 100.0% | 100.0% | 100.0% | >99.9% | 100.0% | 100.0% |



| | | Percent of Members With Access Within Time or Distance | | | | | rds |
|--|----------------------------|--|----------|--------|----------|--------|----------|
| | | ACN | | NH | IHF | V | /S |
| Provider Category | Member Population | Time | Distance | Time | Distance | Time | Distance |
| Urologist, Pediatric ¹ | Children and adolescents | 100.0% | 98.6% | >99.9% | 97.2% | >99.9% | 98.0% |
| Hospital Services | | | | | | | |
| Hospital—General Acute Care | All members | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Hospital—Maternity ² | Females, ages 13 and older | 100.0% | >99.9% | 99.9% | 99.2% | 0.0% | 0.0% |
| Hospital—Level 3/4 Neonatal Intensive Care ² | All members | 100.0% | 98.1% | >99.9% | 97.2% | 0.0% | 0.0% |
| Hospital—Level 1 Major Trauma Treatment ² | All members | 100.0% | 98.1% | 100.0% | 100.0% | 0.0% | 0.0% |
| Hospital—Diagnostic Cardiac Catheterization ² | All members | 98.6% | 97.3% | 98.0% | 95.0% | 0.0% | 0.0% |
| Hospital—Open-Heart Surgery Services ² | All members | 100.0% | 98.0% | >99.9% | 97.2% | 0.0% | 0.0% |
| Hospital—Therapeutic Radiation | All members | 95.7% | 93.7% | 93.2% | 91.7% | 66.0% | 59.4% |
| Hospital/Short Term Facility For Inpatient Medical Rehabilitation Services | All members | 100.0% | 100.0% | 100.0% | 99.6% | 94.7% | 92.3% |



| | | Percent of Members With Access Within Time or Distance Standards | | | | rds | | |
|--|--------------------------------|--|----------|--------|----------|--------|----------|--|
| | | AC | ACNH NI | | HHF W | | VS | |
| Provider Category | Member Population | Time | Distance | Time | Distance | Time | Distance | |
| Short Term Care Facility for Involuntary Psychiatric Admissions ² | All members | 95.1% | 93.2% | 93.4% | 91.6% | 0.0% | 0.0% | |
| General Inpatient Psychiatric | All members | 99.2% | 96.4% | 98.8% | 96.3% | 99.9% | 97.3% | |
| Diagnostic Services | | | | | | | | |
| CAT Scan Provider ² | All members | 100.0% | 100.0% | 100.0% | 100.0% | 0.0% | 0.0% | |
| Imaging Provider (Ultrasound & X-Ray) Provider | All members | 100.0% | 100.0% | 100.0% | 100.0% | 39.3% | 29.5% | |
| Magnetic Resonance Imaging Center | All members | 100.0% | 100.0% | 100.0% | 100.0% | 94.6% | 93.2% | |
| Laboratory | All members | 100.0% | 100.0% | 100.0% | 100.0% | 84.6% | 88.0% | |
| Other Facilities and Services | 5 | | | | | | | |
| Pharmacy | All members | 100.0% | 99.6% | 100.0% | 99.4% | 100.0% | 99.6% | |
| Durable Medical Equipment (DME) | All members | 99.6% | 97.9% | 100.0% | >99.9% | >99.9% | 99.8% | |
| Adult Medical Daycare | Adults | 99.5% | 96.0% | 98.6% | 93.2% | 99.2% | 93.9% | |
| Family Planning | All members, ages 13 and older | 100.0% | 100.0% | 100.0% | 100.0% | 98.1% | 95.9% | |
| Licensed Renal Dialysis Provider | All members | 98.8% | 96.1% | 100.0% | >99.9% | 100.0% | >99.9% | |



| | | Percent of Members With Access Within Time or Distance Standards | | | | | |
|---|---------------------------------------|--|----------|--------|----------|--------|----------|
| | | AC | CNH | Ni | HF | V | vs |
| Provider Category | Member Population | Time | Distance | Time | Distance | Time | Distance |
| Office Based Physical Therapist/Occupational Therapist/Speech Therapist | All members | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Community Mental Health Center | All members | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Hospice | Adults | 99.9% | 99.6% | 100.0% | >99.9% | 99.9% | 99.5% |
| Hospice | All members | 99.9% | 99.6% | 100.0% | >99.9% | >99.9% | 99.6% |
| Substance Use Disorder (SU | Substance Use Disorder (SUD) Services | | | | | | |
| SUD Master Licensed Alcohol & Drug Counselor | All members | 100.0% | 98.5% | 99.3% | 92.5% | 99.9% | 94.4% |
| Methadone Clinics | All members | 95.2% | 93.8% | 98.8% | 95.2% | 95.2% | 93.8% |
| SUD Comprehensive Program | All members | >99.9% | 99.8% | 99.9% | 99.5% | 95.1% | 93.9% |
| SUD Outpatient Program | All members | 100.0% | >99.9% | 100.0% | 99.9% | 98.2% | 97.5% |

¹ DHHS identified these specialists with taxonomy codes, which **WS** did not use.
² Data that **WS** submitted to HSAG did not include providers of these services, but the report that **WS** submitted to DHHS did include them.



Statewide Network Capacity Analysis Results by MCO

Table C-2 displays the statewide network capacity analysis results for OTPs (i.e., the percentage of providers licensed and practicing in New Hampshire).

Table C-2—Statewide Network Capacity Analysis Results for OTPs by MCO

| MCO Standard | | Percent of Providers in the State |
|---------------------------------|----------------------------|-----------------------------------|
| ACNH | 75% of 10 listed providers | 100.0% |
| NHHF 75% of 10 listed providers | | 100.0% |
| WS | 75% of 10 listed providers | 100.0% |

Table C-3 displays the statewide network capacity analysis results for residential SUD treatment programs (i.e., the percentage of providers or programs licensed and practicing in New Hampshire). These results should be considered for information only and interpreted with caution.

Table C-3—Statewide Network Capacity Analysis Results for Residential SUD Treatment Programs by MCO

| мсо | Standard | Percent of Providers in the State |
|------|---------------------------|-----------------------------------|
| ACNH | 50% of 24 listed programs | 29.2% |
| NHHF | 50% of 24 listed programs | 54.2% |
| WS | 50% of 24 listed programs | 54.2% |



Appendix D. HSAG Validation Team and List of Interviewees

Appendix D contains a list of the MCE interviewees who attended the virtual review sessions as well as HSAG interviewing staff.

Table D-1 lists the **ACNH** staff members whom the HSAG validation team interviewed.

Table D-1—List of ACNH Interviewees

| Interviewee Name | Title |
|-------------------|---|
| James Mancuso | Regulatory Reporting Manager |
| Lisa Pettengill | Director of Compliance |
| Nancy Bevens | Director of Provider Network Operations |
| Jarrod Barshinger | Senior Analyst, Plan Analytics |
| Derrick Carswell | Manager, Advanced Analytics |
| Roland Stone | Director, Provider Network Management |
| Anita Gregoire | Manager, Provider Enrollment Services |

Table D-2 lists the **NHHF** staff members whom the HSAG validation team interviewed.

Table D-2—List of NHHF Interviewees

| Interviewee Name | Title |
|------------------|--|
| Judy Tasker | Senior Director, Provider Network Operations |
| Angela Clement | Senior Reports and Data Specialist |
| Amy Foye | Senior Manager, Operations |
| Jane K. Kapoian | Senior Director, Claims Operations |

Table D-3 lists the **WS** staff members whom the HSAG validation team interviewed.

Table D-3—List of WS Interviewees

| Interviewee Name | Title |
|------------------|---|
| Allison Deptula | Medicaid Program Operations Manager |
| Janae Hagel | Project Coordinator |
| Kim Trvalik | Behavioral Health (BH) Program Director |
| Kelli Accardi | BH Program Manager |
| Sarah Tallman | Manager of BH Program Operations |



| Interviewee Name | Title |
|-------------------|---|
| Archie Hamilton | BH Operations Business Manager |
| Jessica Ollila | Senior Account Service Manager |
| Lisdunia Sanchez | Account Service Manager |
| Jessica Caron | Account Executive |
| Sugeylis Urbaez | Provider Network Senior Manager |
| Michael Comerford | Director, Medicare and Medicaid Compliance |
| Holly Eaton | Director of Contracting and Provider Engagement |

Table D-4 lists the **DQ** staff members whom the HSAG validation team interviewed.

Table D-4—List of DQ Interviewees

| Interviewee Name | Title |
|------------------|---|
| Liza Morris | Associate Director, Provider Operations |
| Brian Mayer | Director, Quality Oversight |
| Diana Flood | Director, Compliance |
| Jason Carothers | Lead Engineer |
| Nicole Mantanye | Director, Provider Network Intelligence |
| Talia Rodgers | Senior Manager, Business Analytics |
| Pat Whelan | Senior Client Partner |
| Tracy Gilman | Director, Government Programs, Northeast Delta Dental |

Table D-5 lists the HSAG validation team members, their roles, and their skills and expertise.

Table D-5—HSAG Validation Team

| Name and Title | Role |
|---|--|
| Elisabeth Hunt, MHA, CHCA Executive Director, Data Science & Advanced Analytics (DSAA) | Certified Healthcare Effectiveness Data and Information Set (HEDIS®) ^{D-1} Compliance Auditor (CHCA); multiple years of auditing experience with expertise in data integration, information systems, provider data, network adequacy validation, and performance measure development and reporting. |
| Rachael French, CHCA Associate Director, Audits, DSAA | CHCA; multiple years of auditing experience with expertise in managed care, quality measure reporting, quality improvement (QI), performance measure knowledge, data integration, systems review, and analysis, provider data, and network adequacy source data and validation. |

 $^{^{}D\text{-}1}$ $\;$ HEDIS® is a registered trademark of the National Committee for Quality Assurance.



| Name and Title | Role |
|--|--|
| Cynthia Anderson, MPH Analytics Manager III, DSAA Lead Auditor | Subject matter expertise in managed care, quality measure reporting, QI, performance measure knowledge, data integration, systems review, network adequacy, and analysis. |
| Janice Brown Auditor III, DSAA Secondary Auditor | Subject matter expertise in managed care, quality measure reporting, QI, performance measure knowledge, data integration, systems review, network adequacy, and analysis. |
| Leslie Arendell, MS Director, DSAA NAV Auditor | Subject matter expertise in network adequacy, data analysis, Medicaid managed care, provider network data and validation, QI, and member eligibility/enrollment data. Analytics auditor for SFY 2024 NHHF and WS ISCA virtual review |
| Cindy Strickland Associate Director, DSAA NAV Auditor | Subject matter expertise in network adequacy data, analysis, and reporting. Task lead for New Hampshire NAV activities since SFY 2023, and analytics auditor for SFY 2024 ACNH ISCA virtual review. |
| Ashling Whelan Analytics Manager, Associate; DSAA NAV Auditor | Subject matter expertise in network adequacy data, analysis, and reporting. Analytics auditor for SFY 2024 DQ ISCA virtual review. |





Appendix E. MCE Recommendations Requiring Follow-Up

The following MCE-specific sections show how the MCEs will address and DHHS will monitor each of HSAG's recommendations pertinent to the MCEs.

ACNH

Table E-1 lists opportunities for improvement to include in the quality assessment and performance improvement report for **ACNH**.

Table E-1—EQRO Findings and Recommendations for Improvement From the NAV Report to Include in the EQRO.01 Report for ACNH

| | ACNH EQRO Findings/Recommendations for Improvement to Include in the EQRO.01 Report | | | |
|---|---|---|--|--|
| | | NAV Report | | |
| 1 | ACNH-2024- EQRO.01_NA-01 | ACNH did not meet the 90 percent time and distance standards for three provider categories: pediatric allergists/immunologists, developmental-behavioral pediatrician specialists, and pediatric ophthalmologists. | | |
| | | Recommendation: HSAG recommends that ACNH maintain current levels of access to care and continue to address network gaps for the following provider categories: pediatric allergists/immunologists, developmental-behavioral pediatrician specialists and pediatric ophthalmologists. | | |

NHHF

Table E-2 lists opportunities for improvement to include in the quality assessment and performance improvement report for NHHF.

Table E-2—EQRO Findings and Recommendations for Improvement From the NAV Report to Include in the EQRO.01 Report for NHHF

| | NHHF EQRO Findings/Recommendations for Improvement to Include in the EQRO.01 Report | | | | | |
|---|---|---|--|--|--|--|
| | NAV Report | | | | | |
| 1 | NHHF-2024- EQRO.01_NA-01 | HSAG observed that NHHF had minimal programmer staff trained and capable of supporting network adequacy data analysis and oversight of contracted vendors performing network adequacy calculations. | | | | |
| | | Recommendation: HSAG recommends that NHHF enhance its vendor oversight to ensure vendors are knowledgeable and can support network adequacy analyses, and | | | | |



| | NHHF EQRO Findings/Recommendations for Improvement to Include in the EQRO.01 Report | | | | | | |
|---|---|---|--|--|--|--|--|
| | NAV Report | | | | | | |
| | | consider cross-training NHHF staff to increase internal knowledge and capabilities to support ongoing network adequacy data monitoring. | | | | | |
| 2 | NHHF-2024- EQRO.01_NA-02 | NHHF did not meet the 90 percent time and distance standard for one provider category, pediatric ophthalmologist. | | | | | |
| | | Recommendation: HSAG recommends that NHHF maintain the current level of access to care and continue to address network gaps for pediatric ophthalmologists. | | | | | |

WS

Table E-3 lists opportunities for improvement to include in the quality assessment and performance improvement report for **WS**.

Table E-3—EQRO Findings and Recommendations for Improvement From the NAV Report to Include in the EQRO.01 Report for WS

| | WS EQRO Findings/Recommendations for Improvement to Include in the EQRO.01 Report | | | | | |
|---|---|--|--|--|--|--|
| | NAV Report | | | | | |
| 1 | WS-2024- EQRO.01_NA-01 | WS did not meet the 90 percent time and distance standards for several pediatric specialists. HSAG learned during the virtual review sessions that WS did not track taxonomy codes as DHHS recommended in its crosswalk. Instead, the MCO identified and reported providers who specialize in certain general areas (e.g. orthopedic surgery) and accept children as patients. | | | | |
| | | Recommendation: HSAG recommends that WS maintain current levels of access to care and continue to address network gaps for the following provider categories: pediatric allergist/immunologist, audiologist, orthopedic surgeon, orthopedist, and plastic surgeon, as well as developmental-behavioral pediatricians. WS should also consider collecting and using taxonomy codes in accordance with DHHS standards. | | | | |



DQ

Table E-4 lists opportunities for improvement to include in the quality assessment and performance improvement report for **DQ**.

Table E-4—EQRO Findings and Recommendations for Improvement From the NAV Report to Include in the DENTAL_EQRO.01 Report for DQ

| | DQ EQRO Findings/Recommendations for Improvement to Include in the DENTAL_EQRO.01 Report | | | | | |
|---|--|--|--|--|--|--|
| | NAV Report | | | | | |
| 1 | DQ-2024- DENTAL_EQRO.01_NA- 01 | DQ did not meet the 90 percent time and distance standard for one dental service type, oral maxillofacial surgery, in rural counties. | | | | |
| | | Recommendation: HSAG recommends that DQ maintain current levels of access to care and continue to address network gaps in rural counties for oral maxillofacial surgery. | | | | |